

COLLINS CHABANE LOCAL MUNICIPALITY



MID-YEAR FINANCIAL AND SDBIP REPORT

2021/22

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TABLE OF ACRONYMS AND ABBREVIATIONS

AG	Auditor-General
CCLM	Collins Chabane Local Municipality
VDM	Vhembe District Municipality
CWP	Community Works Programme
DMP	Disaster Management Plan
DoE	Department of Energy
Doshi	Department of Human Settlement
EMP	Environmental Management Plan
EPW	Expanded Public Works Programme
FBW	Free Basic Water
FY	Financial Year
IDP	Integrated Development Plan
IGR	Intergovernmental Relation
INST	Institutional
LED	Local Economic Development
MFMA	Municipal Finance Management Act, No, 56 of 2003
MIG	Municipal Infrastructure Grant
MM	Municipal Manager
MPC	Municipal Public Account Committee
MSIG	Municipal Systems Improvement Grant
N/A	Not applicable
SLA	Service Level Agreement
PIA	Project Implementing Agent
PMS	Performance Management System
PMU	Project Management Unit
SCM	Supply Chain Management

SLP	Social and Labour Plan
SDBP	Service Delivery and Budget Implementation Plan
WAC	Ward AIDS Council

CHAPTER ONE

1.INTRODUCTION AND LEGISLATION

The municipality adopted the 2021/22 IDP/Budget on the 28 May 2021 via Virtually teleconference as a strategic document to address the challenges identified during the public participation sessions. The municipality had a special budget adjustment on the 15 September 2021 to adjust the repairs and maintenance that are funded through the Municipal Disaster Relief Grant during the 2021/22 financial year in response to the impact of the tropical storm “Eloise and Summer seasons rains” on the budget. The IDP/Budget was adopted with the budget for 2021/22 which amounts to R 685 557 000 and the three-year projected budget (MTREF) of R 637 940 000 for the 2022/23 financial year and R 630 874 000 for the 2023/24 financial year respectively. Budget related policies such as Rates, Credit Control, Petty Cash, Cash Management, Virement, Budget, Assets, Contract Management, Unauthorised, Irregular, Fruitless and Wasteful Expenditure, Indigent and other policies were also adopted as required by law.

The municipality developed Service Delivery and Budget Implementation Plan as a tool to implement the IDP. The targets were set out in the SDBIP for the performance of the Municipality to be measured and the Mayor signed accordingly as required by the legislations.

CHAPTER TWO

MID YEAR BUDGET AND PERFORMANCE ASSESMENT REPORT 2021/22 FINANCIAL YEAR

A. Section 72 of the Municipal Finance Management Act, Act 56 of 2003, states that: -

- 1) The accounting officer of the municipality must by 25th of January of each year-
 - a) Asses the performance of the municipality during the first half of the year, considering –
 - i) The monthly statements referred to in section 71 for the first half of the year,
 - ii) The municipality’s service Delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the Service Delivery and budget Implementation Plan (SDBIP),
 - iii) The past year’s annual report, and progress on resolving problems identified in the annual report and
 - b) A report on such assessment to –
 - i) Mayor of the municipality
 - ii) The relevant Provincial treasury and
 - iii) The National Treasury.
 - 2) The statement referred to in section 71(1) for the six months may be incorporated into the report referred to in subsection 1) b) of this section.
 - 3) The accounting officer must as part of the review-
 - a) Make recommendation as whether an adjustment budget is necessary, and
 - b) Recommend revised projections for the revenue and expenditure to the extent that may be necessary.

RECOMMENDATIONS:

Maluleke NV

CHIEF FINANCIAL OFFICER



DATE: 25/01/2022

On the basis of the below assessment, it is recommended that: -

1. The projections for the revenue and expenditure be revised in terms of section 28 of the municipal finance management act and that the original budget be adjusted.

RECOMMENDATIONS ON THE SDBIP

SHILENGE RR

ACTING MUNICIPAL MANAGER



DATE: 25/01/2022

1. The Original Service Delivery and Budget Implementation Plan (SDBIP) be revised in line with Following:

- A. The budget.
- B. Framework for Managing Performance Information (FMPPi)
- C. Include the targets that were excluded during the beginning of the financial year due to lack of human resource capacity
- D. AGSA Audit Findings on Audit of predetermined objectives

CHAPTER THREE

DETAILED FINANCIAL PERFORMANCE FOR THE PERIOD ENDED 31 DECEMBER 2021

MID-YEAR BUDGET AND PERFORMANCE ASSESMENT REPORT 2021/22.

Section 72 of the municipal Finance Management Act comprised of the Financial and the Non-Financial Assessment reports. This section also requires the accounting officer of the municipality to assess the performance of the municipality for the first half of the financial year by the 25th of January each year taking into consideration the following:

- 1) The monthly budget statement referred to in section 71.
- 2) The past year's annual report and progress on resolving problems identified in the report.
- 3) The municipality's service delivery targets and performance indicators as set in the SDBIP.
- 4) The performance of the entity in the sole control of the municipality.

The assessment will only be based on items 1 and 2 and it will be attached to report in item 3 above.

Item 4 will not be covered in the report as Collins Chabane Local municipality does not own an entity.

1. THE MONTHLY BUDGET STATEMENT (SECTION 71) INCOME

DESCRIPTION	BUDGET	PRO RATA 50%	BILLING TO DECEMBER	ACTUALS TO DECEMBER	DIFFERENCE
	R'000	R'000	R'000	R'000	R'000
PROPERTY RATES	33 185	16 593	16 861	4 896	11 697
SERVICE CHARGES - REFUSE REVENUE	4 300	2 150	2 376	770	1 380
RENTAL OF FACILITIES AND EQUIPMENT	170	85	0	84	1
INTEREST EARNED - EXTERNAL INVESTMENTS	6 889	3 445	0	6 447	- 3 003
INTEREST EARNED - OUTSTANDING DEBTORS	1500	750	0	0	750
FINES, PENALTIES AND FORFEITS	644	322	1 116	0	322
LICENCES AND PERMITS	4 784	2 392	0	3 650	- 1 258
AGENCY SERVICES	2 149	1 075	0	0	1 075
TRANSFERS AND SUBSIDIES - OPERATIONAL	442 518	221 259	0	292 969	- 71 710
TRANSFERS AND SUBSIDIES - CAPITAL	101 758	50 879	0	56 803	- 5 924
OTHER REVENUE	87 660	43 830	0	4 784	39 046
TOTAL REVENUE	685 557	342 779	20 353	370 403	- 27 625
EMPLOYEE RELATED COSTS	154 283	77 142	0	59 382	17 760
REMUNERATION OF COUNCILLORS	28 337	14 169	0	13 106	1 063
DEBT IMPAIRMENT	11 452	5 726	0	0	5 726
DEPRECIATION & ASSET IMPAIRMENT	40 650	20 325	0	18 319	2 006
INVENTORY CONSUMED	7 318	3 659	0	4 664	- 1 005
CONTRACTED SERVICES	111 418	55 709	0	60 331	- 4 622
TRANSFERS AND SUBSIDIES	22 513	11 257	0	3844	7 413
OTHER EXPENDITURE	93 258	46 629	0	56 141	- 9 512
TOTAL EXPENDITURE	469 229	234 615	0	215 787	18 828

2. PRIOR YEAR'S ANNUAL REPORT AND PROGRESS IN RESOLVING PROBLEMS IDENTIFIED

- ▶ The municipality audit has been finalised and have obtained an unqualified audit opinion in the last year's audit (2020/21).
- ▶ In resolving the problems raised in the audit report and the management letter, the municipality has come up with the action plan in terms of section 131 of the MFMA.
- ▶ The most critical issues identified by Auditor-General South Africa in the audit report are the consequence management, irregular expenditure and Information Technology (IT) related issues.

3. RECOMMENDATIONS

On the basis of the above analysis which shows that the municipality's performance in terms of collection is below what we anticipated, it is recommended that the budget be adjusted downward/upward in terms of section 28 of the MFMA (for both revenue and expenditure).

It is therefore required to revise both the revenue and expenditure in line with the following: -

- Service Charge –Refuse will be adjusted upwards based on the year performance.
- Other Revenue (sale of stands) will be adjusted downwards based on the year performance.
- Interest earned on outstanding debtors will be adjusted downwards based on the year performance.
- Interest earned-external investment will be adjusted for the year end performance. (Splitting of Interest from Primary bank account and interest earned from investment)
- Inventory consumed will be adjusted upwards based on the year performance.

The following projects were rolled over from prior year and should be included in the main adjustments budget:

- Construction of Nwa-Matatani ring road
- Construction of Mahatlane Access Bridge
- Upgrading of Internal Streets in Malamulele
- Upgrading of Xithhelani R81 to Graveyard (Paving)
- Construction of bus terminals for local and long distance.
- Construction of Ablution blocks and showers in Municipal stores
- Fencing of municipal cemeteries at Vuwani
- Supply and installation of solar traffic lights at Saselamani, Vuwani and Hlanganani Town
- Acquisitions Inter-Site connectivity

- Development of Enterprise Architecture
- Development of Electronic Document Management Strategy & Plan
- Mimecast implementation
- Demarcation of Site
- Cooperative Support
- Township establishment
- Formalisation of Settlement

4. EXECUTIVE SUMMARY

This report is a summary of the main budget issues arising from the monitoring process. It compares the progress of the budget to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP). The municipality has adopted the budget for the 2021/22 financial year during the month of May 2021. It is a legislative requirement that the budget be approved before the start of the financial year. The budget was implemented from the 01 July 2021.

This mid-year report is a critical stage in the in-yearly reporting cycle. As part of the review, in terms of Section 72(3), the Accounting Officer needs to make recommendations as to whether the SDBIP and the annual budget (both capital and operating) need to be adjusted.

The mid-year report was an extremely challenging, with considerable potential impacts on core service delivery cost and revenue components which influenced the outcomes of Budget adjustment. Another challenge is lower revenue collection due to non-payment by Government, farmers, residents and business. To produce a sustainable, affordable budget necessitated reduction to certain budgetary provisions.

Section 54 (f) of the MFMA requires the Mayor to consider and submit the mid-year report to Council by 31 January each year.

5. SUMMARY OF 2021/22 BUDGET PROCESS

The following summarises the overall position on the capital and operating budgets for the 2021/22 financial year.

5.1 ANNUAL BUDGET

DESCRIPTION	CAPITAL EXPENDITURE	TOTAL REVENUE	OPERATING EXPENDITURE
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Annual Budget	R 267 308 000	R 685 557 000	R 469 229 000
Plan to Budget (SDBIP)	R 133 654 000	R 342 778 500	R 234 614 500
Actual	R 155 628 000	R 370 403 000	R 215 787 000
Variance to SDBIP	R 21 974 000	R 27 624 500	R 18 827 500
% Spent/received to SDBIP	116%	108%	92%
% of Annual Budget	58%	54%	46%

The above information is based on the special adjustment budget for 2021/22 on which adjustments were made on the original budget. The above figures are explained in more detail throughout the report.

5.2 CASH AND CASH EQUIVALENTS

The municipality bank balance as at 31 December 2021 was R 295,520 million and is in a good financial condition to cover all its committed projects and other current liabilities. The municipality has made an investment amounting to R 100 million in the last financial year 2020/21, and the closing balance of the investments as at 31 December 2021 amounts to R 103,260 million. These includes the total interest accrued to date of R 3,260 million. The overall cash and cash equivalent balance, as at 31 December 2021 was R 398,780 million.

5.3 REVENUE

The table below shows the actual income

DESCRIPTION	BUDGET 2021-2022	ACTUAL INCOME	PLANNED SDPIP	VARIANCE BALANCE	BUDGET %	SDBIP %
Municipal own revenue	R 141 281 000	R 35 318 000	R 70 641 000	R 35 323 000	25%	50%
Municipal Grant	R 544 276 000	R 349 772 000	R 272 138 000	(R 77 634 000)	64%	129%
TOTAL	R 685 557 000	R 385 090 000	R 342 779 000	(R 42 311 000)	56%	112%

The municipality budgeted R 685 557 000 for revenue which includes transfers and subsidies of R 544 276 000 and own revenue amounting to R 141 281 000. The actual revenue for the period ending 31 December 2021 is R 385 090 000 against the planned total of R 342 779 000 representing 112%. The results for half-yearly are favourable compared to the budgeted and planned SDBIP.

Included in the actual revenue of R 385 090 000 is own revenue of R 35 318 000 and transfers and subsidies of R 349 772 000. The municipality planned to collect R 70 641 000 on own revenue for the period ending 31 December 2021 as per projections, however, the municipality only collected R 35 318 000 which represents 50 % of its planned projections.

The municipality planned to receive R 272 138 000 on transfers and subsidies for the six months ending 31 December 2021 as per projections, however the municipality received R 349 772 000 or 129 % as per planned SDBIP.

The following table shows Billing versus Budget

TRADING SERVICES	Original Budget	YTD Billing	Planned SDBIP	ACTUAL YDT	Original Bud Variance	SDBIP Variance	SDPIB %
ASSESSMENT RATES	R 33 185 000	R 16 861 000	R 16 593 000	R 4 896 000	R 16 324 000	(R 268 000)	29.5%
REFUSE REMOVAL	R 4 300 000	R 2 150 000	R 2 376 000	R 770 000	R 2 150 000	R 226 000	32%
TOTAL	R 37 485 000	R 19 011 000	R 18 969 000	R 5 666 000	R 18 474 000	(R 42 000)	29.9%

The municipality's actual billing for the mid-term is R 19 011 000 against the annual billing of R 37 485 000 (50.7%). The planned billing for the period as per SDBIP is R 18 969 000, therefore the actual billing exceeds planned billing by 0.22%. However, the municipality only collected 29.8% of the actual collection against the actual billing of R 19 011 000 and 29.9% against the planned billing.

The actual collection of R 5 666 000 consists of R 4 896 000 and R 770 000 for property rates and refuse removal respectively.

5.4 TRAFFIC FINES AND LICENSING

	Original Budget	Planned SDBIP	ACTUAL YDT	Original Bud Variance	SDBIP Variance	SDBIP %
LICENSING: DRIVERS LICENSES						
LICENSING: LEARNERS LICENSES						
LICENSING: PERMITS	R 4 784 000	R 2 392 000	R 3 650 000	R 1 134 000	R 1 258 000	153%
AGENCY FEES	R 2 149 000	R 1 075 000	R 0	R 2 149 000	R 1 075 000	0%
FINES – TRAFFIC	R 644 000	R 322 000	R 1 116 000	(R472 000)	(R 794 000)	346%
TOTAL	R 7 577 000	R 3 789 000	R 4 766 000	R2 811 000	R 1 539 000	126%

The municipality collected R 1 116 000 of the planned budget of R 322 000 which is 346%. The annual budget for traffic fines is R 644 000 and the projected budget as per SDBIP is R 322 000. There was an error on the actual year to date for traffic fines. . The correcting journals will be processed in the next reporting period.

The municipality collected R 3 650 000 from licensing and permits against planned projections of R 2 392 000 which is 153%. There was a misclassification on the actual year to date which relates to the Agency fees. The correcting journals will be processed in the next reporting period.

5.5 OTHER INCOME

	Original Budget	Planned SDBIP	ACTUAL YDT	SDBIP Variance	SDBIP %
Other revenue	R 87 660 000	R 43 830 000	R 4 784 000	R 39 046 000	10.9%
Rental of facilities and equipment's	R 170 000	R 85 000	R 84 000	R 1 000	98.8%
Interest earned – external investment	R 6 889 000	R 3 444 500	R 6 447 000	(R 3 002 500)	187%
Interest earned - outstanding debtors	R 1 500 000	R 750 000	-	R 750 000	0%
TOTAL	R 96 219 000	R 48 109 500	R 11 315 000	R 36 794 500	23.5%

The municipality has collected 10.9% of other income with R 4 784 000 against the planned income of R 43 830 000. Interest received from the external investment is R 6 447 000 against projected of R 3 444 500, the actual year to date also include the interest from the primary bank account. The interest earned from the external investment is R 2 597 424 for the year ending 31 December 2021. The difference of R 847 076 relates to the interest earned from the primary bank account.

5.6 DEBTORS ANALYSIS

Description	NI Code	Budget Year 2022/23										Actual Bad Debts Written	Impairment - Bad Debts	
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days			
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	1200													
Trade and Other Receivables from Exchange Transactions - Electricity	1300													
Receivables from Non-exchange Transactions - Property Rates	1400	2 747	2 526	12 616	2 508	15 518	2 028	9 294	69 102	116 338	98 449			
Receivables from Exchange Transactions - Waste Water Management	1500	-	-	-	-	-	-	-	-	-	-			
Receivables from Exchange Transactions - Waste Management	1600	403	382	637	653	331	313	1 467	18 419	22 605	21 183			
Receivables from Exchange Transactions - Property Rental Debtors	1700													
Interest on Arrear Debtor Accounts	1810													
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820													
Other	1900	704	735	698	687	1 235	646	(145)	81 120	85 681	83 544			
Total By Income Source	2000	3 853	3 643	13 951	3 847	17 084	2 987	10 617	168 642	224 624	203 177	-	-	
2021/22 - totals only														
Debtors Age Analysis By Customer Group														
Organs of State	2200	1 778	1 725	5 508	1 735	13 735	1 160	5 530	36 145	67 317	58 306			
Commercial	2300	581	471	1 073	484	1 015	198	609	11 963	16 394	14 269			
Households	2400	1 488	1 440	7 318	1 623	2 329	1 625	4 464	120 397	140 684	130 438			
Other	2500	6	6	53	5	5	3	14	137	229	164	90%		
Total By Customer Group	2600	3 853	3 643	13 951	3 847	17 084	2 987	10 617	168 642	224 624	203 177	0	-	

The debtors balance for the period ending 31 December 2021 is R 224 624 000, from this amount, R 203 177 000 is over 90 days.

Total billing for the period ending 31 December 2021 is R19 237 000 with a total year to date collection of R 5 666 000 which represents a collection rate of 29.5%. The total amount of R 224 624 000 is made up of R 140 684 000 for households; R 67 317 000 for organs of state; R 16 317 000 for commercial and R 229 000 for other customers. Other departments like Public Works have a problem with processing payments because properties billed are not registered in their name. The municipality is in the process of registering the affected properties through Planning and Development.

EXPENDITURE

CAPITAL EXPENDITURE

DESCRIPTION	BUDGET 2021/22	ACTUAL EXP	PLANNED SDBIP	AVAILABLE BALANCE	ACTUAL % SDBIP
INFRASTRUCTURE	R 241 357968	R 146 940 911	R 120 678 984	-R 26 261 927	121%
OTHER ASSETS	R 25 949 988	R 8 967 163	R 12 974 994	R 4 007 830	69%
TOTAL	R 267 307 956	R 155 908 074	R 133 653 978	-R 22 254 097	116%

The municipality annual budget is R 267 307 956 for the financial year 2021/2022 and spent R 155 908 074 representing 58% on the annual budget. The actual expenditure for the period ending 31 December 2021 is R 155 908 074 against the planned expenditure of R 133 653 978 representing 116%.

More details on the capital spending are explained in Table C5 and capital budget implementation below.

SUMMARY OF CONDITIONAL GRANTS:

	MDRG	EPWP	MIG	INEP	FMG	Total
Opening balance	-	-	-	-	-	-
CURRENT YEAR RECEIPTS	R 26 000 000	R 1 248 000	R 63 437 000	R 15 000 000	R 2 450 000	R 108 135 000
CONDITIONS MET - TRANSFERRED TO REVENUE	-	(R 1 248 000)	(R 56 803 343)	(R 0)	(R 1 235 500)	(R 59 286 843)
CONDITIONS STILL TO BE MET - UNSPENT	R 26 000 000	R -	R 6 633 656	R 15 000 000	R 1 214 500	R 48 848 157

The municipality received an amount of R 108 135 000 from the conditional grants as listed on the table above and R 59 286 843 was spent. The unspent conditional grants for the period ending 31 December 2021 amounted to R 48 848 157.

It must be noted that the municipality did not have roll over on the conditional grants for previous financial year. The municipality must improve the spending on INEP project, INEP is the only Grant that the municipality is not performing and it is expected that capital project should have spent at least 50%, as at 31 December 2021 however, there is 0 % on INEP projects.

OPERATING EXPENDITURE

DESCRIPTION	BUDGET 2021/2022	ACTUAL EXP	PLANNED SDPIP	AVAILABLE BALANCE	ACTUAL % SDBIP
Employee costs	R 154 283 956	R 59 382 343	R 77 141 978	R 17 759 635	77%
Remuneration of Councillors	R 28 337 565	R 13 106 336	R 14 168 782	R 1 062 447	93%
Depreciation	R 40 650 000	R 18 319 233	R 20 325 000	R 2 005 767	90%
Other materials	R 7 518 892	R 4 663 687	R 3 759 446	R -904 241	124%
Bad debts	R 11 452 000	-	R 5 726 000	R 5 726 000	0%
Contracted services	R 111 418 000	R 60 331 310	R 55 709 000	R - 4 622 310	108%
Other expenditure	R 115 568 343	R 59 984 958	R 57 784 172	R - 2 200 787	104%
Grand Total	R 469 228 756	R 215 787 867	R 234 614 378	R 18 826 511	92%

The municipality has spent R 215 787 867 of the operational budget instead of R 234 614 378 as per planned SDBIP.

The total spending on the annual budget of R 469 228 756 is R 215 787 867 against the projected spending of R 234 614 378. The Municipality did not process the provision for Debt impairment since the beginning of the year until end of 31 December 2021.

SALARIES, BENEFITS AND ALLOWANCES

The budget of employee related cost is R 130 886 736, and the actual spent is 77% or R 59 382 343 as per half-yearly projections of R 77 141 978.

The budget of remuneration of councillor is R 28 337 565, and the actual spend is 93% or R 13 106 336 as per half-yearly projections of R 14 168 783.

REPAIRS AND MAINTENANCE

The total budget for repairs and maintenance is R 55 900 000 and the actual spending is at 108 % or R as per half-yearly projections of R 27 950 000. Take note that repairs are only undertaken when breakages occur. The repairs and maintenance budget is included in the contracted services line item on the above table, more detail on repairs and maintenance is shown under Table SC13c.

CONTRACTED SERVICES

Contract Services has planned budget of R 55 709 000 against the original budget of R 111 418 000 and the actual spending is at 108% or R 55 709 000. The detailed breakdown of the general expenditure is shown under Table C4 below.

Contracted Services Expenditure as at 31 December 2021		
	Rand	Rand
Business and Advisory:Business and Financial Management Asset Man GRAP Compliant Asset register	2 550 004	2 536 186
Contractors:Building R & M Buildings	5 999 996	4 445 467
Operational Cost:Municipal Services Electricity R & M Streetlights 1	10 000 000	3 347 367
Business and Advisory:Accounting and Auditing Budget & Treas Financial reporting & advisory services	8 349 996	2 879 626
Outsourced Services:Security Services Budget & Treas Security Services	119 976	-
Business and Advisory:Accounting and Auditing ACCOUNTING & AUDITING GOVERNANCE FINANCIAL REPORTING & ADVIS	3 000 000	-
Business and Advisory:Audit Committee Governance Audit Committees Fees	500 004	192 962
Business and Advisory:Business and Financial Management EAP(FIRST AID	500 004	-
Business and Advisory:Business and Financial Management ICT MAINTENANCE & SUPPORT	10 999 996	9 984 801
Business and Advisory:Business and Financial Management IT ICT Professionals Consulting	7 200 000	6 757 860
Legal Cost:Legal Advice and Litigation Legal Services Legal Costs	5 195 160	4 371 110
Business and Advisory:Business and Financial Management Plan & Dev Proj Man Dev of Infrastructure Master Plan	2 000 004	-
Business and Advisory:Accounting and Auditing business continuity plan	600 000	-
Business and Advisory:Accounting and Auditing risk management committee	110 004	49 904
Operational Cost:Municipal Services Road Traffic Regulation R & M Roads & Bridges 1	20 000 004	8 579 969
Operational Cost:Municipal Services Road Tech Serv R & M Machinery & Equipment 1	5 600 004	2 789 274
Outsourced Services:Security Services Security Services Security Services	17 000 004	6 430 661
Business and Advisory:Business and Financial Management Plan & Dev SPLUMA Demarcation of Sites	5 050 004	5 025 000
Business and Advisory:Business and Financial Management Plan & Dev SPLUMA Implementation of SPLUMA	450 004	208 633
Business and Advisory:Business and Financial Management TOWNSHIP ESTABLISHMENT OF PORTION 10 OF THE FARM MALAMULELE 234LT	2 599 996	2 582 650
Business and Advisory:Valuer and Assessors Supplementary of valuation roll across the municipality	899 996	149 531
Contractors:Maintenance of Unspecified Assets Maintenance R & M of Municipal Cemeteries	2 492 840	-
Business and Advisory:Project Management Finalization of registration of Malamulele	200 004	-
	111 418 000	60 331 000

Table C1 Budget Statement Summary

The below table shows the summary of municipal Budget statement report and is based on the original budget and special budget adjustment for 2021/22 on which adjustment were made adjust the transfers and subsidies: receipts affected by the covid19 pandemic. The below figures are explained in more details throughout the report.

LIM345 Collins Chabane - Table C1 Monthly Budget Statement Summary - M06 December

Description	2020/21		Budget Year 2021/22						
	Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	35 054	33 185	33 185	2 807	16 861	16 592	269	2%	33 185
Service charges	4 775	4 300	4 300	418	2 376	2 150	226	11%	4 300
Investment revenue	7 279	6 889	6 889	1 023	6 447	3 444	3 003	87%	6 889
Transfers and subsidies	481 700	416 518	442 518	119 561	292 969	218 659	74 310	34%	442 518
Other own revenue	10 963	96 908	96 908	3 647	9 635	48 454	(38 819)	-80%	96 908
Total Revenue (excluding capital transfers and contributions)	539 771	557 799	583 799	127 457	328 288	289 300	38 988	13%	583 799
Employee costs	119 480	154 283	154 283	11 601	59 382	77 141	(17 759)	-23%	154 283
Remuneration of Councillors	26 555	28 337	28 337	2 192	13 106	14 168	(1 062)	-7%	28 337
Depreciation & asset impairment	39 874	40 650	40 650	8 364	18 319	20 325	(2 006)	-10%	40 650
Finance charges	145	-	-	-	0	-	0	#DIV/0!	-
Inventory consumed and bulk purchases	8 081	7 518	7 318	636	4 664	3 679	985	27%	7 318
Transfers and subsidies	7 783	22 513	22 513	50	3 844	11 256	(7 413)	-66%	22 513
Other expenditure	173 509	189 928	216 128	43 296	116 473	105 444	11 029	10%	216 128
Total Expenditure	375 426	443 228	469 228	66 340	215 788	232 014	(16 226)	-7%	469 228
Surplus(Deficit)	164 345	114 572	114 572	61 117	112 500	57 286	55 214	96%	114 572
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	100 030	101 758	101 758	20 420	56 803	50 879	5 924	12%	101 758
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
Surplus(Deficit) after capital transfers & contributions	264 375	216 330	216 330	81 537	169 303	108 165	61 138	57%	216 330
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	264 375	216 330	216 330	81 537	169 303	108 165	61 138	57%	216 330
Capital expenditure & funds sources									
Capital expenditure	288 964	267 308	267 308	22 068	155 908	133 654	22 254	17%	267 308
Capital transfers recognised	60 824	70 167	70 167	17 926	74 440	35 083	39 357	112%	70 167
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	63 807	197 141	197 141	4 143	81 188	98 571	(17 383)	-18%	197 141
Total sources of capital funds	124 631	267 308	267 308	22 068	155 628	133 654	21 974	16%	267 308
Financial position									
Total current assets	501 854	406 671	406 671		549 766				406 671
Total non current assets	1 130 745	1 169 233	1 169 233		1 267 639				1 169 233
Total current liabilities	144 722	75 142	75 142		160 958				75 142
Total non current liabilities	133 379	5 292	5 292		131 474				5 292
Community wealth/Equity	1 354 498	1 495 470	1 495 470		1 524 973				1 495 470
Cash flows									
Net cash from (used) operating	415 170	262 723	262 723	87 336	217 273	130 815	(86 458)	-66%	262 723
Net cash from (used) investing	(386 609)	(267 308)	(267 308)	(40 545)	(212 998)	(133 654)	79 344	-59%	(267 308)
Net cash from (used) financing	2	-	-	5	4	-	(4)	#DIV/0!	-
Cash/cash equivalents at the monthly/year end	524 987	348 303	348 303	-	427 506	350 049	(77 457)	-22%	418 643
Debtors & creditors analysis									
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	3 878	13 964	3 832	17 246	2 998	1 789	11 481	166 197	221 385
Creditors Age Analysis									
Total Creditors	13 522	445	65	9 200	1 221	-	-	-	24 452

As shown on Table C1 above, the following summarizes the performance of the municipality for the year ended 31 December 2021.

Description	Budget R' 000	Actual R' 000	Percentage
Operational Revenue	R 583 799	R 328 288	56%
Operational expenditure	R 469 228	R 215 788	46%
Transfers and subsidies (capital)	R 101 758	R 56 803	55%
Surplus	R 216 329	R 169 303	78%
Capital expenditure	R 267 307	R 155 908	58%
Cash in the bank	R 348 480	R 398,780	115%
Debtors age analysis	-	R 224 624	-
Creditors	-	R 24 452	-

Table C1 Budget Statement Summary

LIM345 Collins Chabane - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Vote Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		35 054	33 185	33 185	2 807	16 861	16 592	269	2%	33 185
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		4 775	4 300	4 300	418	2 376	2 150	226	11%	4 300
Rental of facilities and equipment		47	170	170	15	84	85	(1)	-1%	170
Interest earned - external investments		7 279	6 889	6 889	1 023	6 447	3 444	3 003	87%	6 889
Interest earned - outstanding debtors		-	1 500	1 500	-	-	750	(750)	-100%	1 500
Dividends received		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		689	644	644	866	1 116	322	794	246%	644
Licences and permits		2 659	4 784	4 784	2 824	3 650	2 392	1 258	53%	4 784
Agency services		2 278	2 149	2 149	(807)	-	1 074	(1 074)	-100%	2 149
Transfers and subsidies		481 700	416 518	442 518	119 561	292 969	218 659	74 310	34%	442 518
Other revenue		4 733	87 660	87 660	750	4 784	43 830	(39 046)	-89%	87 660
Gains		556	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		539 771	557 799	583 799	127 457	328 288	289 300	38 988	13%	583 799
Expenditure By Type										
Employee related costs		119 480	154 283	154 283	11 601	59 382	77 141	(17 759)	-23%	154 283
Remuneration of councillors		26 555	28 337	28 337	2 192	13 106	14 168	(1 062)	-7%	28 337
Debt impairment		27 201	11 452	11 452	-	-	5 726	(5 726)	-100%	11 452
Depreciation & asset impairment		39 874	40 650	40 650	8 364	18 319	20 325	(2 006)	-10%	40 650
Finance charges		145	-	-	-	0	-	0	#DIV/0!	-
Bulk purchases - electricity		-	-	-	-	-	-	-	-	-
Inventory consumed		8 081	7 518	7 318	836	4 664	3 679	985	27%	7 318
Contracted services		83 565	85 418	111 418	22 399	60 331	53 109	7 222	14%	111 418
Transfers and subsidies		7 783	22 513	22 513	50	3 844	11 256	(7 413)	-66%	22 513
Other expenditure		59 186	93 058	93 258	20 897	56 141	46 609	9 532	20%	93 258
Losses		3 556	-	-	-	-	-	-	-	-
Total Expenditure		375 426	443 228	469 228	66 340	215 788	232 014	(16 226)	-7%	469 228
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		164 345	114 572	114 572	61 117	112 500	57 286	55 214	0	114 572
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		100 030	101 758	101 758	20 420	56 803	50 879	5 924	0	101 758
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		264 375	216 330	216 330	81 537	169 303	108 165			216 330
Taxation		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation		264 375	216 330	216 330	81 537	169 303	108 165			216 330
Attributable to minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		264 375	216 330	216 330	81 537	169 303	108 165			216 330
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		264 375	216 330	216 330	81 537	169 303	108 165			216 330

REVENUE

In terms of 2020/21 audited figures, the municipality had total revenue (excluding capital transfers) of R 539,771 million and in the current financial year, the revised operational revenue budget is R 583,799 million resulting in an increase of 8.1% from previous financial year. The municipal revenue is R 328,288 million for the period ending December 2021.

The revised annual operational revenue budget is R 583,799 million and the operational revenue for the period ending December 2021 is R 328,288 million that shows a positive 13% variance against the projected budget of R 289,300 million.

The municipality received Equitable Shares amounting to R 309,293 million, MIG R 63,437 million, FMG of R2, 450 million, R 26,000 million for DRG and INEP of R 15,000 million as at the end of December 2021. The municipality has received all gazetted transfers and subsidies for the period ended December 2021 as per the approved payment schedule and the Division of Revenue Act (DORA).

The operational revenue year to date is R 328,288 million against total projected operational budget of R 269,300 million that shows a positive variance of 13%. The variance of 13% is as the result of the projected budget on grants and subsidies. The budget had been allocated for 12 months' period on the financial system, and the grants has been received in tranches. The municipality will engage with the system vendor during the budget adjustment process to address the allocation of grants in the financial system.

Refer to Schedule C4 for details on the operational revenue budget.

The 2020/21 audited figures for transfers and subsidies (capital transfer) is R 100,030 million comprising of R 88,475 million for MIG and R11, 555 million for INEP. The municipality has spent 100% on all the conditional grants in the 2020/21 financial year. No rollover was submitted for the conditional grants, except for the Covid19 unspent allocation. The rollover for the unconditional grant (Covid19) amounting to R725 thousand has been applied and submitted to Treasury as required by Circular 108 of the MFMA. The National Treasury has granted the municipality an approval to rollover the R725 thousand relating to Covid19 grant.

The original budget for capital transfer and subsidies in the current year is budgeted at R 101,758 million, comprising of R86, 758 million for MIG and R15 million for INEP.

The municipality has received R 78,484 million for capital transfer. Of the total capital amount received for capital transfers and subsidies, R 56,803 million has been recognised.

EXPENDITURE

The municipality had R 371,085 million audited figures on operational expenditure in 2020/21 financial year and the current year revised operational expenditure budget is R 469,228 million.

The municipality has currently spent R 215,788 million on operational expenditure against the projected operational budget of R 232,014 million representing a negative variance of 7%. The actual expenditure is R 215,788 million against the annual budget of R 469,228 million is 46%, which shows the negative variance of 54%. Therefore, the municipality underspent by 54% at 31 December 2021. The expenditure on Debt impairment for the quarter ended 31 December 2021 was not captured in the financial system.

The municipality's 2020/21 audited figures for capital expenditure is R 301,848 million and the annual budget was R 351,578 million whereas the current year capital expenditure budget is R 267,308 million which is a decrease of 24% from prior year.

The current year capital budget is made up of two sources of revenue, transfers and subsidies budget of R 101,758 million and own revenues budget of R 165,550 million.

The year to date capital expenditure for both transfers and own revenue is R 155,628 million against the annual budget of R 267,308 million representing 58%. The total capital expenditure of R 155,628 million represents 42% variance against the annual budget of R 267, 308 million.

Table below shows a breakdown councillor and staff benefits :

LIM345 Collins Chabane - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1	A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		18 941	19 835	19 835	1 562	9 250	9 917	(667)	-7%	19 835
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		754	1 086	1 086	30	274	543	(269)	-50%	1 086
Cellphone Allowance		3 120	3 321	3 321	272	1 564	1 661	(96)	-6%	3 321
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		3 740	4 094	4 094	327	2 018	2 047	(29)	-1%	4 094
Sub Total - Councillors		26 555	28 337	28 337	2 192	13 106	14 168	(1 062)	-7%	28 337
% increase	4		6.7%	6.7%						6.7%
Senior Managers of the Municipality										
Basic Salaries and Wages	3	4 973	4 521	4 521	276	1 707	2 261	(553)	-24%	4 521
Pension and UIF Contributions		35	918	918	3	11	459	(448)	-98%	918
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		659	-	-	-	177	-	177	#DIV/0!	-
Motor Vehicle Allowance		1 239	977	977	90	487	488	(1)	0%	977
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		0	0	0	-	-	0	(0)	-100%	0
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		6 905	6 416	6 416	368	2 382	3 208	(826)	-26%	6 416
% increase	4		-7.1%	-7.1%						-7.1%
Other Municipal Staff										
Basic Salaries and Wages		71 502	93 685	93 685	6 916	38 045	46 843	(8 797)	-19%	93 685
Pension and UIF Contributions		14 144	19 499	19 499	1 235	7 197	9 749	(2 553)	-26%	19 499
Medical Aid Contributions		3 869	12 973	12 973	319	1 905	6 487	(4 581)	-71%	12 973
Overtime		2 292	238	238	30	61	119	(58)	-49%	238
Performance Bonus		5 958	7 757	7 757	1 387	3 416	3 878	(462)	-12%	7 757
Motor Vehicle Allowance		9 318	9 898	9 898	912	4 951	4 949	2	0%	9 898
Cellphone Allowance		283	-	-	-	-	-	-	-	-
Housing Allowances		163	549	549	3	51	275	(223)	-81%	549
Other benefits and allowances		2 487	1 857	1 857	168	814	929	(115)	-12%	1 857
Payments in lieu of leave		1 766	1 410	1 410	262	356	706	(349)	-50%	1 410
Long service awards		792	-	-	-	204	-	204	#DIV/0!	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
Sub Total - Other Municipal Staff		112 574	147 867	147 867	11 233	57 000	73 933	(16 933)	-23%	147 867
% increase	4		31.4%	31.4%						31.4%
Total Parent Municipality		146 035	182 619	182 619	13 793	72 489	91 310	(18 821)	-21%	182 619

Table above detailed the Municipality councillors, senior management and other municipal staff remuneration in full detail. It shows all benefits that they get as part of their package.

- COUNCILLORS REMUNERATION

Basic salaries and wages- councillor's basic salaries and wages has been budgeted to R 19,835 million and the actual spending is R 9,250 million against the projected budget of R 9,917 million that shows 7% underspending against projected budget. The variance is within the acceptable norm.

The councillor's car allowance has been budgeted to R 1,086 million and actual spending of R 274 thousand against the projected budget of R 543 thousand that shows the underspending of 50%.

Cell phone allowance has been budgeted for R 3,321 million and actual spent of R 1,564 million against the projected budget of R 1,661 million that shows the underspending of 6%.

- SENIORS MANAGERS

Basic salaries and Wages-Senior Managers basic salaries and wages is budgeted at R 4,521 million and the actual spending is R 1,707 million against the project budget of R 2,261 million that shows 24% underspending against the projected budget. There is a vacant position of a senior manager: Planning & Development and municipal manager which has not been appointed that contributes to the underspending.

The Senior Manager's car allowance has been budgeted at R 977 thousand and actual spending of R 487 thousand against the projected budget of R 458 thousand that shows the underspending of 0%.

- OTHER MUNICIPAL STAFF

Basic salaries and wages- municipal staff basic salaries and wages has been budgeted to R 93,685 million and the actual spending is R 38,045 million against the projected budget of R 46,843 million which shows an underspending of 19%. The delay in the appointment and filling on vacant positions, and the delay in the annual salary increase has affected the actual to date spending.

Pension fund- municipal staff pension has been budgeted for R 19,499 million and the actual spent is R 7,197 million against the projected budget of R 9,749 million which shows underspending of 26% against the projected budget.

Medical aid contribution- municipal staff medical aid contribution has been budgeted for R 12,973 million and the actual spent is R 1,905 million against the projected budget of R 6,487 million that shows an underspending of 71%.

Overtime - municipal staff overtime has been budgeted for R 238 thousand and the actual spent is R 61 thousand against the projected budget of R 119 thousand that shows an underspending of 49% against the projected budget.

LIM345 Collins Chabane - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Depreciation by Asset Class/Sub-class										
Infrastructure		16 883	17 800	17 800	3 563	8 132	8 900	768	8.6%	17 800
Roads Infrastructure		15 850	17 500	17 500	3 563	7 126	8 750	1 624	18.6%	17 500
Roads		15 850	17 500	17 500	3 563	7 126	8 750	1 624	18.6%	17 500
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		1 033	300	300	-	1 006	150	(856)	-570.9%	300
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		1 033	300	300	-	1 006	150	(856)	-570.9%	300
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-

LIM345 Collins Chabane - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Community Assets		13 791	6 500	6 500	1 663	3 141	3 250	109	3.4%	6 500
Community Facilities		13 791	6 500	6 500	1 663	3 141	3 250	109	3.4%	6 500
Halls		13 791	6 500	6 500	1 663	3 141	3 250	109	3.4%	6 500
Centres		-	-	-	-	-	-	-	-	-
Crèches		-	-	-	-	-	-	-	-	-
Clinics/Care Centres		-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations		-	-	-	-	-	-	-	-	-
Testing Stations		-	-	-	-	-	-	-	-	-
Museums		-	-	-	-	-	-	-	-	-
Galleries		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria		-	-	-	-	-	-	-	-	-
Police		-	-	-	-	-	-	-	-	-
Parks		-	-	-	-	-	-	-	-	-
Public Open Space		-	-	-	-	-	-	-	-	-
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Ablution Facilities		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Stalls		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-

LIM345 Collins Chabane - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Staff Housing		-	-	-	-	-	-	-		-
Social Housing		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Biological or Cultivated Assets		-	-	-	-	-	-	-		-
Biological or Cultivated Assets		-	-	-	-	-	-	-		-
Intangible Assets		620	650	650	-	303	325	22	6.7%	650
Servitudes		-	-	-	-	-	-	-		-
Licences and Rights		620	650	650	-	303	325	22	6.7%	650
Water Rights		-	-	-	-	-	-	-		-
Effluent Licenses		-	-	-	-	-	-	-		-
Solid Waste Licenses		-	-	-	-	-	-	-		-
Computer Software and Applications		620	650	650	-	303	325	22	6.7%	650
Load Settlement Software Applications		-	-	-	-	-	-	-		-
Unspecified		-	-	-	-	-	-	-		-
Computer Equipment		4 066	2 600	2 600	257	1 033	1 300	267	20.6%	2 600
Computer Equipment		4 066	2 600	2 600	257	1 033	1 300	267	20.6%	2 600
Furniture and Office Equipment		1 044	2 200	2 200	293	525	1 100	575	52.3%	2 200
Furniture and Office Equipment		1 044	2 200	2 200	293	525	1 100	575	52.3%	2 200
Machinery and Equipment		1 047	7 500	7 500	1 892	3 794	3 750	(44)	-1.2%	7 500
Machinery and Equipment		1 047	7 500	7 500	1 892	3 794	3 750	(44)	-1.2%	7 500
Transport Assets		1 490	1 500	1 500	329	659	750	91	12.2%	1 500
Transport Assets		1 490	1 500	1 500	329	659	750	91	12.2%	1 500
Land		-	-	-	-	-	-	-		-
Land		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Total Depreciation	1	39 874	40 650	40 650	8 364	18 319	20 325	2 006	9.9%	40 650

The expenditure on both debt impairment and depreciation were based on a six months' provision against the original budgets of R 0 and R 18 319 233 respectively.

The actual amount on depreciation is as per planned projection at mid-term of R 20 325 000. However, it must be noted that the budget was based on the 2020/21 budgeted figures which will require adjustments considering the mid-term for 2021/2022 financial year and the current year acquisitions. The annual budget for 2021/22 financial year is R 40 650 000. There are projected that are due for completion by the end of financial year.

Below is the detailed list of general expenditure.

Description	Budget 2021/22	Actual Expenditure	Available Balance	Actual
	R	R	R	
General Expenditure				
Audit fees	5 792 028	1 510 149	- 4 281 879	26%
Audit Committee fees	500 004	192 962	- 307 043	39%
Advertising	1 659 744	1 095 850	- 563 894	66%
Bank charges	454 056	395 017	- 59 039	87%
Free Basic service :electricity	7 522 752	2 201 988	- 5 320 764	29%
Finance Management Grant Expenses	2 450 004	1 451 604	- 998 400	59%
Insurance	8 000 004	7 827 678	- 172 326	98%
Licences: Motor vehicle	999 996	116 623	- 883 373	12%
Membership fees	2 010 008	1 401 684	- 608 324	70%
Fuel and oil	3 600 000	2 322 404	- 1 277 596	65%
Subsistences and travelling	854 868	81 176	- 773 692	9%
Support: Ward committee	6 398 400	1 362 000	- 5 036 400	21%
Trainings	3 436 964	1 542 540	- 1 894 424	45%
Telephone-Cellphones	3 099 996	219 257	- 2 880 739	7%
Sub-total General Expenditure	46 778 824	21 720 933	- 25 057 891	

Table SC13c below shows details on repairs and maintenance.

LIM345 Collins Chabane - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06 December

Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		18 994	26 900	52 900	29 955	38 481	23 850	(14 631)	-61.3%	52 900
Roads Infrastructure		10 828	20 000	46 000	26 474	28 674	20 400	(8 274)	-40.6%	46 000
Roads		10 828	20 000	46 000	26 474	28 674	20 400	(8 274)	-40.6%	46 000
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		7 479	6 000	6 000	3 395	9 347	3 000	(6 347)	-211.6%	6 000
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		7 479	6 000	6 000	3 395	9 347	3 000	(6 347)	-211.6%	6 000
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		687	900	900	87	459	450	(9)	-2.0%	900
Landfill Sites		687	900	900	87	459	450	(9)	-2.0%	900
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Recycling Facilities		-	-	-	-	-	-	-	-	-

LIM345 Collins Chabane - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
<u>Biological or Cultivated Assets</u>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
<u>Intangible Assets</u>		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		-	-	-	-	-	-	-	-	-
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
<u>Computer Equipment</u>		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
<u>Furniture and Office Equipment</u>		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
<u>Machinery and Equipment</u>		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
<u>Transport Assets</u>		405	3 000	3 000	176	635	1 500	865	57.6%	3 000
Transport Assets		405	3 000	3 000	176	635	1 500	865	57.6%	3 000
<u>Land</u>		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
<u>Zoo's, Marine and Non-biological Animals</u>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	1	19 398	29 900	55 900	30 131	39 116	25 350	(13 766)	-54.3%	55 900

Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class

The Original budget for repairs and maintenance was R 29 900 000, and during the special adjustment budget the amount was adjusted by R26 000 000. The revised repairs and maintenance budget amounts to R55 900 000, with the actual spending is at 46% or R 39,116 000 as per projection of R 25,350 000. The total repairs and maintenance expenditure to date is made up the following categories.

- Electricity repairs and maintenance has a budget of R 6,000 000, the actual spent was R 9,347 000 against the projection budget of R 3,000 000 which shows 311.6% over spending.

- Vehicle repairs and maintenance was budgeted for R 3,000 000, actual spent was R 635 000 against the projection budget of R1, 500 000 which shows a spending of 42%.
- Road repairs and maintenance has a budget of R 46,000 000 and actual spent of R 28,674 000 against projection budget of R 20 400 000 that shows 140.6% spending against projected budget.

LIM345 Collins Chabane - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
Vote 2 - COMMUNITY SERVICES		-	-	-	-	-	-	-	-	-
Vote 3 - SPATIAL PLANNING & DEVELOPMENT		-	-	-	-	-	-	-	-	-
Vote 4 - BUDGET & TREASURY		-	-	-	-	-	-	-	-	-
Vote 5 - TECHNICAL SERVICES		-	-	-	-	-	-	-	-	-
Vote 6 - OFFICE OF THE MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
Vote 7 -		-	-	-	-	-	-	-	-	-
Vote 8 -		-	-	-	-	-	-	-	-	-
Vote 9 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-	-	-
Single Year expenditure appropriation	2									
Vote 1 - CORPORATE SERVICES		1 475	35 600	35 600	180	21 552	17 800	3 752	21%	35 600
Vote 2 - COMMUNITY SERVICES		43 408	45 035	45 035	9 983	35 470	22 517	12 953	58%	45 035
Vote 3 - SPATIAL PLANNING & DEVELOPMENT		-	500	500	-	-	250	(250)	-100%	500
Vote 4 - BUDGET & TREASURY		52 947	8 650	8 650	113	1 188	4 325	(3 137)	-73%	8 650
Vote 5 - TECHNICAL SERVICES		191 134	177 523	177 523	11 793	97 698	88 762	8 936	10%	177 523
Vote 6 - OFFICE OF THE MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
Vote 7 -		-	-	-	-	-	-	-	-	-
Vote 8 -		-	-	-	-	-	-	-	-	-
Vote 9 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	288 964	267 308	267 308	22 068	155 908	133 654	22 254	17%	267 308
Total Capital Expenditure		288 964	267 308	267 308	22 068	155 908	133 654	22 254	17%	267 308

The municipality as shown on Table C5 above has an original budget of R 267 308 000. As at the end of December 2021, the municipality's capital expenditure is R 155 908 000 against a projection of R 133 654 000.

The year to date capital expenditure for both transfers and own revenue is R 155 908 000 against the original budget of R 267 308 000 representing 58%. The total capital expenditure of R155 908 000 against the year to date projected budget of R 133 654 000 is 116.6%.

Below is a table showing detailed performance on each capital asset with comments on progress.

Capital expenditure 2021/22 Financial Year				
	Description	Budget	Actuals	Percentage
1	Cost:Acquisitions Corp Serv Construction of Municipal Office Building(new)	29 700 000.00	14 632 307.74	49%
2	Cost:Acquisitions Asset Man Other Equipment(new)	5 449 996.00	495 605.00	9%
3	Acquisitions:Outsourced Palisade Fence at Vuwani Traffic Station(correct)	999 996.00	-	0%
4	Cost:Acquisitions Comm & Soc Serv Hall & Facil Establish Tourism Inform Centre	1 200 000.00	1 552 366.99	129%
5	Cost:Acquisitions Comm & Soc Serv Hall & Facili Constr Comm Hall at Malamulele	999 996.00	-	0%
6	Cost:Acquisitions Comm & Soc Serv Hall & Facili Development of Market Stalls	4 300 004.00	3 930 014.03	91%
7	Cost:Acquisitions Vuwani Sports Centre	999 996.00	-	0%
8	Cost:Acquisitions NURSERY AT MALAMULELE	400 000.00	343 701.00	86%
9	Cost:Acquisitions PARK AT MALAMULELE	2 000 004.00	-	0%
10	Acquisitions:Outsourced Agricultural shared services	500 004.00	-	0%
11	Acquisitions:Outsourced Rehabilitation of Malamulele Internal streets	6 999 996.00	5 330 959.39	76%
12	Acquisitions:Outsourced TRAFFIC LIGHTS AT MHINGA CROSS	399 996.00	-	0%
13	Computer Software:Acquisitions IT EQUIPMENT-LICENSING	2 300 004.00	1 126 365.00	49%
14	Cost:Acquisitions CONSTRUCTION OF DAVHANA STADIUM	16 860 097.00	9 607 628.19	57%
15	Cost:Acquisitions Implementation of Back up and DRP processes	1 200 000.00	-	0%
16	Cost:Acquisitions electronic document management system	3 000 000.00	-	0%
17	Cost:Acquisitions Acquisitions ELECTRIFICATION OF Various villages	15 000 000.00	1 151 471.15	8%
18	Cost:Acquisitions CONSTRUCTION OF FLOOD LIGHTS	999 996.00	925 546.24	93%
19	Cost:Acquisitions Electrification of Malamulele B Extention	2 000 004.00	-	0%
20	Cost:Acquisitions Electricity Construction of High Masts lights(new)	1 500 000.00	1 236 667.32	82%
21	Cost:Acquisitions Electricity Electrification of Ward 21 - 4 Districts	350 004.00	189 058.48	54%
22	Cost:Acquisitions Street Lights at Malamulele Salamulele Vuwani Hlanganani	13 500 000.00	11 591 640.37	86%
23	Cost:Acquisitions GENERATOR AT INFORMATION CENTRE;VUWANI SUB OFFICE AND TRAFFI	2 499 996.00	-	0%
24	Cost:Acquisitions SOLAR PANELS AT CIVIC CENTRE;TRAFFIC AND COMMUNITY HALL	3 999 996.00	2 869 565.22	72%
25	Cost:Acquisitions Bevhula Ring Road	16 949 274.00	13 908 809.82	82%
26	Cost:Acquisitions Fleet Man Motor Vehicles	3 000 000.00	692 125.00	23%
28	Cost:Acquisitions IT Acquisition of IT Equipment(new)	5 799 996.00	6 919 763.81	119%
29	Cost:Acquisitions IT OWN NETWORK TOWERS FEASIBILITY STUDY	600 000.00	-	0%

30	Cost:Acquisitions IT IMPLEMENTATION OF DRONES PROGRAMMES	500 004.00	-	0%
31	Cost:Acquisitions IT SECURITY VULNERABILITY SCAN	500 004.00	-	0%
32	Acquisitions:Outsourced development of stray animal pound station saselamani and hla	500 004.00	-	0%
33	Cost:Acquisitions Purchase of Firearms	699 996.00	-	0%
34	Cost:Acquisitions Acquisitions of Furniture	999 996.00	19 669.57	2%
35	Cost:Acquisitions Construction of Pound Stations for Vehicles	150 000.00	-	0%
36	Cost:Acquisitions Construction of sub-offices traffic/DLTC and VTS at Hlangana	999 996.00	-	0%
37	Acquisitions:Outsourced Sports & Rec facilities Upgrading of Malamulele Stadium	9 067 257.00	8 794 060.87	97%
38	Acquisitions:Outsourced UPGRADING OF BUNGENI STADIUM	999 996.00	-	0%
39	Cost:Acquisitions Sports & Rec facilities Upgrading of Malamulele Stadium	6 999 996.00	7 468 392.80	107%
40	Acquisitions:Outsourced TESTING STATION AT HLANAGNANI AND SASELAMANI	999 996.00	-	0%
41	Acquisitions:Outsourced VUWANI TRAFFIC AND LICENSING ADMIN BLOCK	500 004.00	-	0%
42	Cost:Acquisitions Road Traffic Regulation Upgrade of Malamulele Traffic Statio	3 000 000.00	1 947 763.20	65%
43	Acquisitions:Outsourced CONSTRUCTION OF JOSEFA RING ROAD	999 996.00	-	0%
44	Acquisitions:Outsourced CONSTRUCTION OF XIHOSANA RING ROAD	999 996.00	-	0%
45	Acquisitions:Outsourced Construction of traffic circle Malamulele	1 500 004.00	-	0%
46	Acquisitions:Outsourced MAGOMANI ROAD 2.5KM	999 996.00	-	0%
47	Acquisitions:Outsourced Oliphantshoek Road 2.5 km	999 996.00	-	0%
48	Acquisitions:Outsourced Phaphazela road 2.5 km	999 996.00	-	0%
49	Acquisitions:Outsourced Rehabilitation of Vuwani Internal streets	9 999 996.00	4 035 602.46	40%
50	Cost:Acquisitions Road Tech Serv Plant & Machinery	2 499 996.00	-	0%
51	Cost:Acquisitions ALTEIN ROAD 2.5KM	999 996.00	-	0%
52	Cost:Acquisitions Construction of speed humps on newly constructed roads	399 996.00	-	0%
53	Cost:Acquisitions Low Level Bridges	4 500 000.00	3 798 258.01	84%
54	Cost:Acquisitions Mdavula Ring Road	12 530 720.00	12 530 719.75	100%
56	Cost:Acquisitions Mphambho Ring Road	12 843 483.00	7 988 004.13	62%
58	Cost:Acquisitions Opening and Widening of Streets in Business Park	8 100 000.00	5 113 365.58	63%
59	Cost:Acquisitions Road Tech Serv Nwa-Matatani Ring Road	-	811 575.16	0%
61	Cost:Acquisitions Upgrading of Malamulele D Extension 3	5 000 004.00	1 264 716.90	25%
62	Cost:Acquisitions construction of bus terminals	2 000 004.00	1 734 465.09	87%
63	Cost:Acquisitions sibudi to vyeboom road	10 799 996.00	10 516 237.52	97%
65	Cost:Acquisitions Solid Waste Landfill Xigalo land fill site	20 007 177.00	12 541 648.85	63%
66	Cost:Acquisitions Refuse Bins and Bulk Containers	1 700 000.00	840 000.00	49%
		267 307 956.00	155 908 074.64	58%

Comments

The attached Capital Expenditure report shows the total expenditure to date of R 155,908 million. Table C5 Capex showed the capital expenditure of R 155,908 million.

- Cost: Acquisitions: Construction of Municipal Office Building (new)-the Contractor is busy with the concrete foundation and columns. The overall progress is at 25%.
- Cost: Acquisitions Asset Man Other Equipment(new)- ongoing
- Acquisitions: Outsourced Palisade Fence at Vuwani Traffic Station-Development of the specification and submitted to SCM for advert
- Cost: Acquisitions: Development of Market Stalls- the project is complete
- Cost:Acquisitions Vuwani Sports Centre- The Engineer is busy with the detailed designs.
- Cost:Acquisitions NURSERY AT MALAMULELE – The project has been handed-over.
- Cost:Acquisitions PARK AT MALAMULELE – Construction in progress.
- Acquisitions:Outsourced Agricultural shared services-not a competency of the municipality
- Acquisitions:Outsourced Rehabilitation of Malamulele Internal streets- . Ten (10) Contractors have been appointed. The contractors are currently busy with kerbs and speed humps installation. The overall progress is at 80%.
- Acquisitions:Outsourced TRAFFIC LIGHTS AT MHINGA CROSS – Advert stage.
- Computer Software:Acquisitions IT Equipment Licensing - Ongoing
- Cost:Acquisitions CONSTRUCTION OF DAVHANA STADIUM-Phase 2: Phase 2: The Contractor is currently busy with water and sewer pipeline installation,p/avi,ng and building work. The overall progress is at 89%.
- Cost:Acquisitions Implementation of Back up and DRP processes- Advert stage.
- Cost:Acquisitions Electronic document management system- Advert stage.
- Cost:Acquisitions Acquisitions Electrification of Various villages- Makhasa, Meseveni A&C, Masia Miveledzo, Ekurhuleni, Masia Tandavale projects are completed and ernegized.Makhasa and Madobi will be energized on the 18th of January 2022 Overall progress is 98%

- Cost: Acquisitions CONSTRUCTION OF FLOOD LIGHTS. The project is complete ,100%
- Cost: Acquisitions Electrification of Malamulele B Extension- Mbuti contractor is busy stringing LV bundles. Rikaka and Mabiligwe design are 100% complete kick off meeting will be on the 17th January 2022.Malamulele B Extension the Engineer is busy correcting the design according to Eskom standard. Overall progress 35%
- Cost:Acquisitions Electricity Construction of High Masts lights(new)-. High Mast have been installed, currently awaiting transformer installation from Eskom
- Cost:Acquisitions Electricity Electrification of Ward 21 - 4 Districts- Project is Completed
- Cost:Acquisitions Street Lights at Malamulele, Saselamani, Vuwani & Hlanganani- Contractors are currently busy with installation of head lights and overall progress 95%
- Cost:Acquisitions GENERATOR AT INFORMATION CENTRE;VUWANI SUB OFFICE AND TRAFFI- The contractor is busy with site clearance and procurement of material. Overall progress 15%.
- Cost:Acquisitions SOLAR PANELS AT CIVIC CENTRE;TRAFFIC AND COMMUNITY HALL- The Contractor is currently busy with installation of batries. The overall progress is at 88%.
- Cost:Acquisitions Bevhula Ring Road- The contractor has completed the whole scope of work, practical completion handover to be done. The overall progress 96%
- Cost:Acquisitions Fleet Man Motor Vehicles – Requisition to be finalised and SCM unit.
- Cost:Acquisitions IT Acquisition of IT Equipment(new) – Ongoing.
- Cost:Acquisitions IT Own Network Towers Feasibility Study- Advert stage.
- Cost:Acquisitions IT Implementation of Drones Programmes- Advert stage.
- Cost:Acquisitions IT Security Vulnerability Scan- Advert stage.
- Acquisitions:Outsourced development of stray animal pound station Saselamani and Hlaganani- The specification and BOQ were developed for the appointment of a service provider from the pool.
- Cost:Acquisitions Purchase of Firearms – Delay in the appointment of officers.
- Cost:Acquisitions Acquisitions of Furniture – Project on advert stage. Advert closing on 07/02/2022.
- Cost:Acquisitions Construction of Pound Stations for Vehicles- The specification and BOQ were developed for the appointment of a service provider from the pool.
- Cost:Acquisitions Construction of sub-offices traffic/DLTC and VTS at Hlanganani- The project has been handed over to the community on the 16th of August 2021

- Acquisitions:Outsourced Sports & Rec facilities Upgrading of Malamulele Stadium- The Contractor is currently busy with access control, rehabilitation of existing sport field grass, construction of the athletic race track, refurbishment of the existing building and electric supply. The overall progress is at 85%.
- Acquisitions:Outsourced UPGRADING OF BUNGENI STADIUM- The Engineer is busy with the details designs.
- Cost:Acquisitions Sports & Rec facilities Upgrading of Malamulele Stadium - 1. The Contractor is currently busy with access control, rehabilitation of existing sport field grass, construction of the athletic race track, refurbishment of the existing building and electric supply. The overall progress is at 85%.
- Acquisitions:Outsourced TESTING STATION AT HLANAGNANI AND SASELAMANI- The Engineer is busy with the detailed designs.
- Acquisitions:Outsourced VUWANI TRAFFIC AND LICENSING ADMIN BLOCK- The Engineer is busy with the detailed designs.
- Cost:Acquisitions Road Traffic Regulation Upgrade of Malamulele Traffic Station- The project has been handed over to the community on the 16th of August 2021.
- Acquisitions:Outsourced CONSTRUCTION OF JOSEFA RING ROAD – The designs are complete. The engineer is busy with the tender document.
- Acquisitions:Outsourced CONSTRUCTION OF XIHOSANA RING ROAD- The designs are complete. The engineer is busy with the tender document
- Acquisitions:Outsourced Construction of traffic circle Malamulele- The project to be re-advertised
- Acquisitions:Outsourced MAGOMANI ROAD 2.5KM- The designs are complete. The engineer is busy with the tender document
- Acquisitions:Outsourced Oliphantshoek Road 2.5 km-The designs are complete. The engineer is busy with the tender document
- Acquisitions:Outsourced Phaphazela road 2.5 km- The designs are complete. The engineer is busy with the tender document
- Acquisitions:Outsourced Rehabilitation of Vuwani Internal streets- The Contractor is currently busy with installation of storm water pipes. The overall progress is 10%.
- Cost:Acquisitions Road Tech Serv Plant & Machinery-ongoing
- Cost:Acquisitions ALTEIN ROAD 2.5KM-The designs are complete. The engineer is busy with the tender document
- Cost:Acquisitions Construction of speed humps on newly constructed roads- Awaiting for appointment letter from SCM

- Cost:Acquisitions Low Level Bridges- 1. Ward 28: -project complete. 2. Ward 27: project complete. 3. Ward 26: - 4. Ward 24: - the contractor is currently busy with head and wing walls construction. The overall progress is at 55%.5. Ward 23: - The contractor is currently busy with site cleaning. Overall progress is at 85%. 6. Ward 22: - The Contractor is currently waiting for the delivery of culverts. Overall progress is at 30%. 7. Ward 21: - The Contractor is currently busy with site cleaning. Overall progress is at 85%.
- Cost:Acquisitions Mdavula ring road-The Contractor is currently busy with roadbed and selected layer construction. The overall progress is 24%.
- Cost:Acquisitions Mphambo ring road- The Contractor is currently busy with roadbed and selected layer construction. The overall progress is 25%.
- Cost:Acquisitions Opening and Widening of Streets in Business Park- The Contractor is currently busy with box cutting and roadbed construction. The overall progress is 20%.
- Cost:Acquisitions Upgrading of Malamulele D Extension 3- The appointment is currently busy box cutting and roadbed construction. The overall progress is at 20%
- Cost:Acquisitions construction of bus terminals-The Contractor is currently busy with beam filling,paving,Eskom poles relocation and cleaning . The overall progress is at 65%.
- Cost:Acquisitions sibudi to vyeboom road- The Contractor is currently busy with G2 base construction ,road surfing and construction of v-drains. overall progress is at 94%.
- Cost:Acquisitions Solid Waste Management Landfill Site Xigalo Project- The Contractor is currently busy with installation of the liners,installation of medium pressure pipe, gravelling of the wearing course on the road, gabion and stone pitching. The overall progress is at 81%.

2.8. CAPITAL PROGRAMME PERFORMANCE

Below is table showing monthly expenditure on capital projects.

LIM345 Collins Chabane - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

Month	2020/21	Budget Year 2021/22							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
<u>Monthly expenditure performance trend</u>									
July	9 651	22 276	22 276	32 072	32 072	22 276	(9 796)	-44.0%	12%
August	14 469	22 276	22 276	18 416	50 488	44 551	(5 936)	-13.3%	19%
September	16 306	22 276	22 276	23 940	74 428	66 827	(7 601)	-11.4%	28%
October	15 975	22 276	22 276	22 324	96 752	89 103	(7 650)	-8.6%	36%
November	28 444	22 276	22 276	37 087	133 840	111 378	(22 461)	-20.2%	50%
December	17 733	22 276	22 276	22 068	155 908	133 654	(22 254)	-16.7%	58%
January	11 825	22 276	22 276	-	-	155 930	-	-	-
February	7 185	22 276	22 276	-	-	178 205	-	-	-
March	56 298	22 276	22 276	-	-	200 481	-	-	-
April	16 016	22 276	22 276	-	-	222 757	-	-	-
May	45 439	22 276	22 276	-	-	245 032	-	-	-
June	49 624	22 276	22 276	-	-	267 308	-	-	-
Total Capital expenditure	288 964	267 308	267 308	155 908					

The Municipality as at 31 December 2021 spent R155 908 000 in capital expenditure.

The capital budget of R 21,500 000 on the upgrading of existing assets relates to the upgrading of Malamulele stadium having a budget of R 12 000 000, Upgrade of Bungeni stadium at a budget or R 1 000 000, Rehabilitation of Malamulele internal streets at R7 000 000 and Upgrading of Malamulele traffic station with a budget of R1 500 000.

The municipality has since spent R 23,541 000 as at 31 December 2021 against the budget projection of R 10,750 000 on upgrade of existing assets.

2.9 Other supporting document

LIM345 Collins Chabane - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December

Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		141 686	146 408	146 408	20 787	86 142	73 204	(12 938)	-17.7%	146 408
Roads Infrastructure		78 395	90 323	90 323	13 226	57 666	45 162	(12 504)	-27.7%	90 323
Roads		78 395	90 323	90 323	13 226	57 666	45 162	(12 504)	-27.7%	90 323
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		61 380	33 750	33 750	3 666	15 094	16 875	1 781	10.6%	33 750
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		5 330	33 750	33 750	3 666	15 094	16 875	1 781	10.6%	33 750
Capital Spares		56 050	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		1 911	22 335	22 335	3 895	13 382	11 167	(2 214)	-19.8%	22 335
Landfill Sites		-	20 835	20 835	3 055	12 542	10 417	(2 124)	-20.4%	20 835
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Disposal Facilities		-	-	-	-	-	-	-	-	-

LIM345 Collins Chabane - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December

Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Fire/Ambulance Stations		-	-	-	-	-	-	-	-	-
Testing Stations		-	1 500	1 500	-	-	750	750	100.0%	1 500
Museums		-	-	-	-	-	-	-	-	-
Galleries		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria		-	-	-	-	-	-	-	-	-
Police		-	-	-	-	-	-	-	-	-
Parks		-	2 300	2 300	-	344	1 150	806	70.1%	2 300
Public Open Space		-	-	-	-	-	-	-	-	-
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Ablution Facilities		-	-	-	-	-	-	-	-	-
Markets		-	2 000	2 000	575	3 930	1 000	(2 930)	-293.0%	2 000
Stalls		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		41 417	11 000	11 000	(6 043)	9 608	5 500	(4 108)	-74.7%	11 000
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		41 417	11 000	11 000	(6 043)	9 608	5 500	(4 108)	-74.7%	11 000
Capital Spares		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments		-	-	-	-	-	-	-	-	-
Historic Buildings		-	-	-	-	-	-	-	-	-
Works of Art		-	-	-	-	-	-	-	-	-
Conservation Areas		-	-	-	-	-	-	-	-	-
Other Heritage		-	-	-	-	-	-	-	-	-
Investment properties		(3 340)	-	-	-	-	-	-	-	-
Revenue Generating		(3 340)	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		(3 340)	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Other assets		35 659	38 650	38 650	180	17 502	19 325	1 823	9.4%	38 650
Operational Buildings		35 659	32 150	32 150	180	14 632	16 075	1 443	9.0%	32 150
Municipal Offices		35 659	31 150	31 150	180	14 632	15 575	943	6.1%	31 150
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Building Plan Offices		-	-	-	-	-	-	-	-	-
Workshops		-	-	-	-	-	-	-	-	-
Yards		-	500	500	-	-	250	250	100.0%	500
Stores		-	-	-	-	-	-	-	-	-
Laboratories		-	-	-	-	-	-	-	-	-
Training Centres		-	-	-	-	-	-	-	-	-
Manufacturing Plant		-	-	-	-	-	-	-	-	-
Depots		-	500	500	-	-	250	250	100.0%	500
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		-	6 500	6 500	-	2 870	3 250	380	11.7%	6 500
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	-	-	-	-	-	-	-
Capital Spares		-	6 500	6 500	-	2 870	3 250	380	11.7%	6 500

	-	-	-	-	-	-	-	-	-
<u>Biological or Cultivated Assets</u>	-	-	-	-	-	-	-	-	-
Intangible Assets	430	2 300	2 300	-	1 126	1 150	24	2.1%	2 300
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	430	2 300	2 300	-	1 126	1 150	24	2.1%	2 300
Water Rights	-	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-	-
Computer Software and Applications	430	2 300	2 300	-	1 126	1 150	24	2.1%	2 300
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-
Computer Equipment	358	11 600	11 600	-	6 920	5 800	(1 120)	-19.3%	11 600
Computer Equipment	358	11 600	11 600	-	6 920	5 800	(1 120)	-19.3%	11 600
Furniture and Office Equipment	1 023	-	-	-	-	-	-	-	-
Furniture and Office Equipment	1 023	-	-	-	-	-	-	-	-
Machinery and Equipment	33 386	9 850	9 850	113	515	4 925	4 410	89.5%	9 850
Machinery and Equipment	33 386	9 850	9 850	113	515	4 925	4 410	89.5%	9 850
Transport Assets	1 009	3 000	3 000	-	692	1 500	808	53.9%	3 000
Transport Assets	1 009	3 000	3 000	-	692	1 500	808	53.9%	3 000

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LIM345 Collins Chabane - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<u>Land</u>		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
<u>Zoo's, Marine and Non-biological Animals</u>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	251 628	230 808	230 808	15 613	128 331	115 404	(12 927)	-11.2%	230 808

LIM345 Collins Chabane - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - M06
December

Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
1										
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		35 522	7 000	7 000	-	5 331	3 500	(1 831)	-52.3%	7 000
Roads Infrastructure		35 522	7 000	7 000	-	5 331	3 500	(1 831)	-52.3%	7 000
Roads		35 522	7 000	7 000	-	5 331	3 500	(1 831)	-52.3%	7 000
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-

LIM345 Collins Chabane - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - M06
December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R. thousands	1									
Crèches		-	-	-	-	-	-	-	-	-
Clinics/Care Centres		-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations		-	-	-	-	-	-	-	-	-
Testing Stations		-	-	-	-	-	-	-	-	-
Museums		-	-	-	-	-	-	-	-	-
Galleries		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria		-	-	-	-	-	-	-	-	-
Police		-	-	-	-	-	-	-	-	-
Parks		-	-	-	-	-	-	-	-	-
Public Open Space		-	-	-	-	-	-	-	-	-
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Ablution Facilities		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Stalls		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	13 000	13 000	5 512	16 262	6 500	(9 752)	-150.2%	13 000
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		-	13 000	13 000	5 512	16 262	6 500	(9 752)	-150.2%	13 000
Capital Spares		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments		-	-	-	-	-	-	-	-	-
Historic Buildings		-	-	-	-	-	-	-	-	-
Works of Art		-	-	-	-	-	-	-	-	-
Conservation Areas		-	-	-	-	-	-	-	-	-
Other Heritage		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Other assets		-	1 500	1 500	278	1 948	750	(1 198)	-159.7%	1 500
Operational Buildings		-	1 500	1 500	278	1 948	750	(1 198)	-159.7%	1 500
Municipal Offices		-	1 500	1 500	278	1 948	750	(1 198)	-159.7%	1 500
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Building Plan Offices		-	-	-	-	-	-	-	-	-
Workshops		-	-	-	-	-	-	-	-	-
Yards		-	-	-	-	-	-	-	-	-
Stores		-	-	-	-	-	-	-	-	-
Laboratories		-	-	-	-	-	-	-	-	-
Training Centres		-	-	-	-	-	-	-	-	-
Manufacturing Plant		-	-	-	-	-	-	-	-	-
Depots		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-

**LIM345 Collins Chabane - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - M06
December**

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<u>Transport Assets</u>		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
<u>Land</u>		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
<u>Zoo's, Marine and Non-biological Animals</u>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on upgrading of existing assets	1	35 522	21 500	21 500	5 790	23 541	10 750	(12 791)	-119.0%	21 500

Collins Chabane Local Municipality - Table C6 Monthly Budget Statement - Financial Position – M06 December

The municipality has an opening cash balance of R 401,480 million at the beginning of the financial year and the balance as at 31 December 2021 is R 295,520 million with a projection of R 315,848 million. There is an increase of current assets from the audited balance of R 452,715 million to R 549,766 million in the 2021/2022 financial year. The total non-current assets increased from R 1,483,460 billion to R 1,228,625 billion in the 2021/2022 financial year.

There is generally increase on outstanding debtors due to non-implementation of credit control and debt collection policy as explained above. The municipality has embarked on data cleansing exercise to update the billing information in order to implement the credit control.

The total current liabilities of the municipality are R 135,730 million that include among others creditors and retention amounting to R 36,837 million. Based on the municipality current assets of R 549,766 million, the municipality will be able to cover its short-term obligations as indicated by a positive current/liquidity ratio.

The community wealth of the municipality has increase from R 1,357,054 billion (audited 2020/21) to R 1,524,973 billion in the current financial year.

LIM345 Collins Chabane - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2020/21	Budget Year 2021/22			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		300 171	248 303	248 303	300 118	248 303
Call investment deposits		123 057	100 000	100 000	123 057	100 000
Consumer debtors		23 433	43 395	43 395	41 308	43 395
Other debtors		50 602	11 289	11 289	80 251	11 289
Current portion of long-term receivables		-	1 605	1 605	-	1 605
Inventory		4 591	2 079	2 079	5 033	2 079
Total current assets		501 854	406 671	406 671	549 766	406 671
Non current assets						
Long-term receivables		-	-	-	-	-
Investments		100 000	-	-	100 000	-
Investment property		3 800	15 570	15 570	3 800	15 570
Investments in Associate		-	-	-	-	-
Property, plant and equipment		1 022 061	1 149 563	1 149 563	1 158 132	1 149 563
Biological		-	-	-	-	-
Intangible		3 758	4 100	4 100	4 581	4 100
Other non-current assets		1 127	-	-	1 127	-
Total non current assets		1 130 745	1 169 233	1 169 233	1 267 639	1 169 233
TOTAL ASSETS		1 632 599	1 575 904	1 575 904	1 817 405	1 575 904
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Borrowing		1 206	-	-	3 110	-
Consumer deposits		318	-	-	322	-
Trade and other payables		119 524	71 313	71 313	133 852	71 313
Provisions		23 675	3 829	3 829	23 675	3 829
Total current liabilities		144 722	75 142	75 142	160 958	75 142
Non current liabilities						
Borrowing		7 831	-	-	5 927	-
Provisions		125 547	5 292	5 292	125 547	5 292
Total non current liabilities		133 379	5 292	5 292	131 474	5 292
TOTAL LIABILITIES		278 101	80 434	80 434	292 433	80 434
NET ASSETS	2	1 354 498	1 495 470	1 495 470	1 524 973	1 495 470
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		1 354 498	1 495 470	1 495 470	1 524 973	1 495 470
Reserves		-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	1 354 498	1 495 470	1 495 470	1 524 973	1 495 470

Reference:

CASH FLOW

Table C7 Budget Statement Summary-Cash flow

LIM345 Collins Chabane - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		10 624	9 476	9 476	650	4 896	4 738	159	3%	9 476
Service charges		1 485	1 268	1 268	138	770	644	126	20%	1 268
Other revenue		621	95 408	95 408	(1)	3 012	47 157	(44 145)	-94%	95 408
Transfers and Subsidies - Operational		516 485	416 518	442 518	141 955	344 905	218 659	126 246	58%	442 518
Transfers and Subsidies - Capital		10 660	101 758	101 758	-	15 000	50 879	(35 879)	-71%	101 758
Interest		-	6 889	6 889	-	-	3 444	(3 444)	-100%	6 889
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees		(124 705)	(368 613)	(394 613)	(55 406)	(151 310)	(194 706)	(43 397)	22%	(394 613)
Finance charges		-	-	-	-	-	-	-	-	-
Transfers and Grants		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		415 170	262 723	262 723	87 336	217 273	130 815	(86 458)	-66%	262 723
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		(100 000)	-	-	-	-	-	-	-	-
Payments										
Capital assets		(285 609)	(267 308)	(267 308)	(40 545)	(212 998)	(133 654)	79 344	-59%	(267 308)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(385 609)	(267 308)	(267 308)	(40 545)	(212 998)	(133 654)	79 344	-59%	(267 308)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long terms/refinancing		-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		2	-	-	5	4	-	4	#DIV/0!	-
Payments										
Repayment of borrowing		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		2	-	-	5	4	-	(4)	#DIV/0!	-
NET INCREASE/ (DECREASE) IN CASH HELD		28 564	(4 585)	(4 585)	46 796	4 279	(2 839)			(4 585)
Cash/cash equivalents at beginning:		495 423	352 888	352 888		423 227	352 888			423 227
Cash/cash equivalents at month/year end:		524 987	348 303	348 303		427 506	350 049			418 643

References

1. Material variances to be explained in Table SCT

The municipality has a cash balance of R 295,520 million at the end of 31 December 2021. The municipality also made an investment in the previous financial year amounting to R 100 million. The projected balance as at 30 June 2022 is R 351,933 million. Refer Table SC 9 below for more details on monthly cash flow forecasting. It must be noted that the municipality closing balance as at 31 December 2021 was R 398,780 million.

The amount of R 295,520 million is sitting on the primary bank account, which is risky, however the other portion has been invested with other two Banks (Nedbank & Standard Bank) during May 2021 in the previous financial year. The Municipality closed the 2019/20 financial year with a balance of R 401,480 million and surplus funds were used to finance the capital expenditure in the 2021/22 financial year hence a projection of R 351,933 million at June 2022.

LIM345 Collins Chabane - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - M06 December

Description	Ref	Budget Year 2020/21												2020/21 Medium Term Revenue & Expenditure Framework		
		July	August	Sept	October	Nov	Dec	January	Feb	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands	1	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget			
Cash Receipts By Source																
Property rates		533	632	902	729	652	579	-	-	-	-	-	(4 027)	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse		59	113	148	151	111	123	-	-	-	-	-	(705)	-	-	-
Rental of facilities and equipment		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - external investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		52	-	67	17	28	35	-	-	-	-	-	(199)	-	-	-
Licences and permits		179	-	-	-	-	-	-	-	-	-	-	(179)	-	-	-
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational		178 055	2 300	-	-	-	201 543	-	-	-	-	-	(381 898)	-	-	-
Other revenue		669	2 638	3 294	1 390	9 754	14 504	-	-	-	-	-	(32 250)	-	-	-
Cash Receipts by Source		179 547	5 683	4 411	2 287	10 545	216 783						(419 257)			
Other Cash Flows by Source																
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		20 700	1 500	36 735	-	8 000	19 415	-	-	-	-	-	(86 350)	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/financing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source		200 247	7 183	41 146	2 287	18 545	236 198						(505 607)			
Cash Payments by Type																
Employee related costs		9 173	9 142	10 115	9 368	9 295	-	-	-	-	-	-	(47 094)	-	-	-
Remuneration of councillors		2 234	2 189	2 361	2 226	1 063	-	-	-	-	-	-	(10 072)	-	-	-
Interest paid		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - Water & Sewer		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials		346	193	317	761	692	108	-	-	-	-	-	(2 417)	-	-	-
Contracted services		2 087	7 785	9 362	7 508	7 938	4 827	-	-	-	-	-	(39 507)	-	-	-
Grants and subsidies paid - other municipalities		430	914	-	1 900	-	25	-	-	-	-	-	(3 269)	-	-	-
Grants and subsidies paid - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General expenses		20 664	14 832	8 282	15 184	6 567	43 015	-	-	-	-	-	(108 544)	-	-	-
Cash Payments by Type		34 935	35 055	30 437	36 948	25 555	47 974						(210 903)			
Other Cash Flows/Payments by Type																
Capital assets		9 271	6 947	16 260	14 399	14 540	26 314	-	-	-	-	-	(87 731)	-	-	-
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type		44 206	42 002	46 698	51 347	40 094	74 288						(298 635)			
NET INCREASE/(DECREASE) IN CASH HELD		156 041	(34 819)	(5 551)	(49 059)	(21 549)	161 910						(206 973)			
Cash/cash equivalents at the month/year beginning:		373 943	529 984	495 166	489 614	440 555	419 006	580 916	580 916	580 916	580 916	580 916	580 916	373 943	373 943	373 943
Cash/cash equivalents at the month/year end:		529 984	495 166	489 614	440 555	419 006	580 916	580 916	580 916	580 916	580 916	580 916	373 943	373 943	373 943	373 943

The municipality has a balance of R 398 780 000 at the end of December 2021. The projected balance at the end of June 2022 is R 348,303 000. Refer Table SC 9 above for more details on monthly cash flow forecasting.

Table SC4 Monthly Budget Statement - aged creditors

LIM345 Collins Chabane - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description R thousands	NT Code	Budget Year 2021/22								Total	
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year		
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100										-
Bulk Water	0200										-
PAYE deductions	0300	2 254									2 254
VAT (output less input)	0400										-
Pensions / Retirement deductions	0500										-
Loan repayments	0600										-
Trade Creditors	0700	11 267	445	65	9 200	1 221					22 196
Auditor General	0800										-
Other	0900										-
Total By Customer Type	1000	13 522	445	65	9 200	1 221	-	-	-	-	24 452

The creditors age analysis shows balances of R 24 452 000 with R 13 522 000 on 30 days, R 445 000 on 60 days, R 65 000 on 90 days, R 9 200 000 on 120 days and R1 221 000 on 120 days. The municipality has a retention of R36 837 000 which is shown on the other payables under the statement of financial position. The available cash in the bank is able to cover all current creditors. An amount of R 10 930 000 of outstanding creditors against a legislation requirement of payment of service providers with 30 days in terms of section 65 of MFMA.

MID-YEAR SDBIP REPORT 2021/22

**COLLINS CHABANE
LOCAL MUNICIPALITY**
Since 2016



INTRIDUCTION AND LEGISLATION

The purpose of this report is to present the Performance Report of Collins Chabane Local Municipality for the Mid-year of the financial year for the period; July to December 2021

LEGISLATIONS

This Performance Report is submitted in compliance with;
Section 52(d) of the Municipal Finance Management Act, Act 56 of 2003 which requires the Mayor to within 30 days of the end of each quarter submit a report to Council on the implementation of the budget and the financial state of affairs of the Municipality.
<ul style="list-style-type: none">• Regulation 28 of the Municipal Budget and Reporting Regulations, 2009 (GN 393) which prescribes the format of the Section 52(d) Report and requires that the report be submitted to National Treasury within 5 days of it being tabled. Regulation 30 of the Municipal Budget and Reporting Regulations, 2009 (GN 393) which require that the Section 52(d) Report be publicised by placing it on the Municipal Website in accordance with Section 75(1)(k) of the MFMA.
<ul style="list-style-type: none">• Regulation 14 of the Municipal Planning and Performance Regulations, 2001 (GN R796) which requires the Internal Auditor to audit the Municipality's performance and submit quarterly reports thereon to the Municipal Manager and the Performance Audit Committee.
<ul style="list-style-type: none">• MFMA Circular 13 which requires the Municipality to report quarterly on its Service Delivery and Budget Implementation Plan (SDBIP), of which the Municipal Finance Management Act, Act 56 of 2003 (MFMA) defines the SDBIP as; "a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c)(ii) for implementing the municipality's delivery of services and the execution of its annual budget and which must include (as part of the SDBIP) the following:
projections for each month of;
(i) revenue to be collected, by source; and
(ii) operational and capital expenditure, by vote;
(b) service delivery targets and performance indicators for each quarter".

DISCUSSIONS

Performance Management is done in terms of the Performance Management Policy which was approved by Council. The Performance Management System is still a manual system that uses the approved Service Delivery Budget and Implementation Plan (SDBIP) as its basis. The SDBIP is a layered plan comprising a Top Layer SDBIP and Departmental SDBIPs.

MUNICIPAL DEPARTMENTS

COLLINS CHABANE LOCAL MUNICIPALITY COMPRISES OF 6 DEPARTMENTS NAMELY

Office of the Municipal Manager (OM)

Corporate Services (CORPS)

Budget and Treasury (B&T)

Technical Services (TECH)

Community Services (COMM)

Planning and Development (P&D)

KPA ANALYSIS

TABLE 1: SUMMARY OF MID-YEAR SDBIP PERFORMANCE 2021/22

KPA	NUMBER SDBIP INDICATORS	TOTAL MID-YEAR REPORTED	NOT APPLICABLE FOR MID-YEAR	TOTAL ACHIEVED	TOTAL NOT ACHIEVED	ACHIEVED PERCENTAGE	UNACHIEVED PERCENTAGE
MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT	10	5	5	5	0	100%	0%
SPATIAL RATIONALE	4	4	0	4	0	100%	0%
BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT	54	46	8	44	2	96%	4%
LOCAL ECONOMIC DEVELOPMENT	5	3	2	1	2	33%	67%
MUNICIPAL FINANCE MANAGEMENT AND VIABILITY	14	9	5	5	4	55%	45%
GOOD GOVERNANCE AND PUBLIC PARTICIPATION	20	12	8	7	5	58%	42%
TOTAL	107	79	28	66	13	84%	16%

MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRES S TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
DEVELOPMENT OBJECTIVE: IMPROVED GOVERNANCE AND ADMINISTRATION															
01	To develop and review municipal policies and submit to Council for approval by 30 June 2022	NEW INDICATOR	71 Municipal policies to be reviewed by Council by 30 June 2022	Municipal Policies review	OWN FUNDING	OPEX	01/07/2021	30/06/2022	N/A	N/A	N/A	N/A	N/A	Q1- Q4: Policies & Council Resolutions	CORP S
02	To review and submit the Organogram to Council for approval by 30 June 2022	NEW INDICATOR	Organogram reviewed and approved by Council by 30 June 2022	Organogram review	OWN FUNDING	OPEX	01/07/2021	30/06/2022	N/A	N/A	N/A	N/A	N/A	Q 3: Draft Organogram and Council Resolution Q4: Final Organogram and Council Resolution	CORP S
03	% litigation cases attended to by 30 June 2022 (Number of Litigation cases received by Number of Litigation Cases attended to)	NEW INDICATOR	100% litigation cases attended to by 30 June 2022 (Number of litigation cases received by	Management of litigations	OWN FUNDING	OPEX	01/07/2021	30/06/2022	100% litigation cases attended to Litigation cases received by Number of Litigation Cases attended to)	Target Achieved	100% litigation cases attended to Litigation cases received by Number of Litigation Cases attended to)	None	None	Q1 -Q4: Litigation Register	CORP S/OM

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
			number of litigation cases attended to)												
04	To fill 20 posts in line with Organogram by 30 June 2022	NEW INDICATOR	20 posts filled in line with the approved Organogram by 30 June 2022	Personnel Recruitment	OWN FUNDING	OPEX	01/07/2021	30/06/2022	N/A	N/A	N/A	N/A	N/A	Q-3 Appointment Letters and Acceptance Letters by Candidates	CORP S
05	Number of LLF Meetings convened by 30 June 2022	NEW INDICATOR	12 LLF Meetings convened by 30 June 2022	LLF Meetings	OWN FUNDING	OPEX	01/07/2021	30/06/2022	6 LLF Meetings	Target achieved	6 LLF Meetings convened	None	None	Q1- Q4: Minutes & Attendance Registers	CORP S
06	To develop and Submit the workplace skills plan and Annual Training Report to LGSETA 30 April 2022	NEW INDICATOR	Workplace skills plan and annual training report developed and submitted to LGSETA by 30 April 2022	Workplace skills plan and Annual Training Report	OWN FUNDING	OPEX	01/07/2021	30/06/2022	N/A	N/A	N/A	N/A	N/A	Q4: Acknowledgement letter from LGSETA	CORP S
07	Number of organisational performance reports developed by 30 June 2022	NEW INDICATOR	8 organisational performance reports developed by 30	Organisational performance reports	OWN FUNDING	OPEX	01/07/2021	30/06/2022	3 Organisational performance reports developed	Target Achieved	3 organisational performance report developed	None	None	Q1-2020/21 Annual Performance report .2020/21 4th quarter report. Q2 2021/22 1 st quarter SDBIP report. Q3 2021/22 2nd quarter	CORP S

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
			June 2022											SDBIP report ,2021/22 Mid-year Report, Q4 2020/21 Annual Report & Oversight report 2020/21 3rd quarter SDBIP report.	
08	Number of Section 57 Managers with signed performance agreements by 30 June 2022	NEW INDICATOR	6 Section 57 Managers with signed performance agreements by 30 June 2022	Performance Agreement	OWN FUNDING	OPEX	01/07/2021	30/06/2022	6 Section 57 Managers with signed performance agreements	Target Achieved	6 Section 57 Managers with signed performance agreement (The Acting Municipal Manager signed two performance agreement, as senior manager corporate services and as acting municipal manager)	None	None	Q1: Signed Performance Agreements	CORP S/OM
09	To implement 16 training and development programmes by 30 June 2022	NEW INDICATOR	16 training and development programmes implemented by 30 June 2022	Training and development	OWN FUNDING	R 2 000 000.00	01/07/2021	30/06/2022	8 training and development programmes implemented	Target achieved	8 training and development programmes implemented	None	None	Q1-Q4 Invitation, Attendance Register	CORP S

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
10	To Conduct Employee Assistance Programme by 30 June 2022	NEW INDICATOR	Employee Assistance Programme conducted by 30 June 2022	Employee Assistance Programme	OWN FUNDING	R500 000	01/07/2021	30/06/2022	N/A	N/A	N/A	N/A	N/A	Q-4 Invitation, attendance register and report	CORP S

SPATIAL RATIONALE

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
DEVELOPMENT OBJECTIVE: INTEGRATED SPATIAL AND HUMAN SETTLEMENT															
11	To demarcate and Survey Sites at four (04) Municipal Nodal Points by 30 June 2022	NEW INDICATOR	Sites Demarcated and Surveyed at four (04) Municipal Nodal Points by 30 June 2022	Demarcation and survey of sites.	Own Funding	R 5 000 000,00	01/07/2021	30/06/2022	Inception Report & Topographical Survey and Draft Layout Plan	Target achieved	Inception Report & Topographical Survey and Draft Layout Plan done	None	None	Q1: Inception Report & Topographical Survey Q2: Draft Layout Plan Q3: Specialists Reports: EIA; Geotech; Engineering Report. Q4: Draft SG Diagram	P&D
12	To develop General Valuation Roll across the municipality by 30 June 2022	NEW INDICATOR	General Valuation roll developed across the municipality by 30 June 2022	General Valuation Roll	Own Funding	R 2 500 000,00	01/07/2021	30/06/2022	Appoint service provider and Prepare Inception Report	Target achieved	Service Provider appointed service and Inception Report prepared	None	None	Q1: Appointment letter Q2: Inception Report Q3: Draft Valuation Report Q4: Final General Valuation Roll.	P&D
13	To establish Townships at Mavambe by 30 June 2022	NEW INDICATOR	Township establishment of at by 30 June 2022	Township establishment of	Own Funding	R 1 000 000,00	01/07/2021	30/06/2022	Inception Report and Draft Layout Plan	Target achieved	Inception Report and Draft Layout Plan compiled	None	None	Q1: Inception Report Q2: Draft Layout Plan	P&D

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
														Q3: Attendance Register Q4: Attendance Register	
14	To conduct 4 Municipal Tribunal Sittings by 30 June 2022	NEW INDICATOR	4 Municipal Tribunal Sitting meetings conducted by 30 June 2022.0	SPLUMA Implementation.	Own funding	R 500 000.00	01/07/2021	30/06/2021	2 Meeting/sitting conducted	Target Achieved	2 Meetings/sittings conducted	None	None	Q1- Attendance Register & Report	P & D

BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
DEVELOPMENT OBJECTIVE: IMPROVED ACCESS TO SUSTAINABLE BASIC SERVICES															
15	To Construct and Connect 270 street lights at 33 Wards by 30 June 2022 (Wards 2,3,4,5,6,7,8,9,10,11,12,14,15,16,17,18,19,20,21,22,23,24,26,27,28,29,30,31,32,34,35 & 36)	NEW INDICATOR	270 street lights connected at 33 wards by 30 June 2022(Wards 2,3,4,5,6,7,8,9,10,11,12,14,15,16,17,18,19,20,21,22,23,24,26,27,28,29,30,31,32,34,35 & 36)	Street lights at 33 wards (270) excluding ward 1,13 and 25	Inep	R 13 500 000,00	01/07/2021	30/06/2022	Development of the specification and submitted to scm for advert and Advertising and appointment of the contractors	Target Achieved	Specification developed and submitted to SCM, Advertising and appointment of the contractors done	None	None	Q1-specification-advert, Q-2 appointment letter, site hand over minutes, Q-3 site meeting minutes and practical and completion certificates	TECH
16	To construct and connect 833 Households with electricity at various villages by 30 June 2022(Mbuti Phase 3 142 Households, Miseveni A & C 64 Households, Masia Miveledzo Phase 2, 52 Households, Ekurhuleni Phase 2, 19 Households, Masia Tandavale Phase 2, 16 Households, Makhasa Phase 2,22 Households, Rikaka 350 Households & Mabiligwe 168 Households)	NEW INDICATOR	833 Households constructed and connected with electricity at various villages by 30 June 2022 ((Mbuti Phase 3 142 Households, Miseveni A & C 64 Households, Masia Miveledzo Phase 2, 52 Households, Ekurhuleni Phase 2, 19 Households, Masia Tandavale Phase 2, 16 Households, Makhasa Phase 2,22 Households, Rikaka 350 Households & Mabiligwe 168	Electrification of households at various villages	Inep	R 15 000 000,00	01/07/2021	30/06/2022	Development of Specification for construction and connection of 593 households at Rikaka and Mabiligwe and Site establishment meeting and appointment of contractor for construction	Target Achieved	Specification for construction and connection of 593 households at Rikaka and Mabiligwe developed and submitted to SCM, Site establishment Meeting held and contractor appointed for	None	None	Q-1 Specification for Rikaka and Mabiligwe, Q-2 appointment letters for Mabiligwe and Rikaka, site meeting minutes and practical and completion certificates	TECH

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
									n and connection of 593 households at Mabiligwi and Rikaka		construction and connection of 593 households at Mabiligwi and Rikaka				
17	To construct and connect 150 Households with electricity at Malamulele B Extension by 30 June 2022	NEW INDICATOR	150 Households connected and constructed with electricity at Malamulele B Extension by 30 June 2022	Electrification of Malamulele B Extension	Own Funding	R 2 000 000,00	01/07/2021	30/06/2022	Development of specification and submit to SCM for advert and Advertisement and appointment of service providers	Target Achieved	Specification development and submitted to SCM for Advert. Advert went out service providers appointed	None	None	Specification, advert, appointment letter, site handover minutes, site meeting minutes and completion certificates	TECH
18	To supply and Install flood lights at municipal infrastructure at Malamulele Community Hall, Malamulele Information Centre, Ntjhanjhaka Community Hall, Vuwani Traffic Offices & Vuwani sub office by 30 June 2022	NEW INDICATOR	Flood lights installed and supplied at Municipal Infrastructure at Malamulele Community Hall, Malamulele Information Centre, Ntjhanjhaka Community Hall, Vuwani Traffic Offices & Vuwani sub office by 30 June 2022	Supply and installation of flood lights at municipal infrastructure	Own Funding	R 1 000 000,00	01/07/2021	30/06/2022	Development of the specification and submitted to scm for advert and Advertising and appointment of the contractors	Target Achieved	Specification development and submitted to SCM for Advert. Advert went out service providers appointed	None	None	-specification -advert, appointment letter, site handover minutes, site meeting minutes and practical and completion certificates	TECH
19	To supply and install 3 solar panels at Civic centre, Malamulele Traffic Office and	NEW INDICATOR	3 Solar Panels supplied and installed at Civic centre, Malamulele Traffic Office and Malamulele	Supply and installation of solar panels at Civic centre, Malamulele	Own Funding	R 4 000 000,00	01/07/2021	30/06/2022	Development of the specification and submitted	Target Achieved	Specification development and submitted	None	None	-specification -advert, appointment letter, site hand	TECH

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
	Malamulele community hall by 30 June 2022		community hall by 30 June 2022	Traffic Station and Malamulele community hall					to scm for advert and Advertising and appointment of the contractors		to SCM for Advert. Advert went out service providers appointed			over minutes, site meeting minutes and practical and completion certificates	
20	To supply and install 3 generators at Malamulele information centre and Vuwani sub office and traffic station by 30 June 2022	NEW INDICATOR	3 generators supplied and installed at Malamulele information centre and Vuwani sub office and traffic station by 30 June 2022	Supply and installation of generator at Malamulele information centre and Vuwani sub office and traffic station	Own Funding	R 2 500 000,00	01/07/2021	30/06/2022	Development of the specification and submitted to scm for advert and Advertising and appointment of the contractors	Target Achieved	Specification development and submitted to SCM for Advert. Advert went out service providers appointed	None	None	-specification -advert, appointment letter, site hand over minutes, site meeting minutes and practical and completion certificates	TECH
21	To Construct and Connect 11 Households with electricity at Mavambe Makumeke by 30 June 2022	NEW INDICATOR	11 Households constructed and connected with electricity at Mavambe Makumeke by 30 June 2022	Electrification of Mavambe Makumeke	Own Funding	R 350 000,00	01/07/2021	30/06/2022	Development of the memo for variation order. approval VO and the connection of 11 households	Target Achieved	Memo for variation order developed and 11 households connected	None	None	Memo, approval letter and practical and completion certificates	TECH
22	To upgrade 2 km Bevhula Ring Road by 30 June 2022	NEW INDICATOR	2 km Ring Road upgraded at Bevhula by 30 June 2022	Bevhula Ring Road	Own Funding	R 16 981 936,29	01/07/2021	30/06/2022	Completion of the massive earthworks for 2km and Paving and installation	Target achieved	Massive earthworks for 2km completed, Paving and installation of kerbs	None	None	Site meeting minutes and practical completion certificates	TECH

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
									of kerbs for 1km		for 1km done				
23	To upgrade 6.5 km Mdavula Ring Road by 30 June 2022	NEW INDICATOR	6.5 KM Ring Road upgraded at Mdavula by 30 June 2022	Mdavula ring road	Own Funding	R 18 220 723,86	01/07/2021	30/06/2022	Appointment of the contractor and site handover and Massive earthworks for 3 km	Target Achieved	Contractor appointed and the site handed over, Massive earthworks for 3 km done	None	None	Appointment letter, site handover minutes, site meeting minutes	TECH
24	To upgrade 4.54 km Mphambo Ring Road by 30 June 2022	NEW INDICATOR	4.54 km Ring Road upgraded at Mphambo by 30 June 2022	Mphambo ring road	Own Funding	R 18 220 723,86	01/07/2021	30/06/2022	Appointment of the contractor and site handover and Massive earthworks for 3 km	Target Achieved	Contractor appointed and the site handed over, Massive earthworks for 3 km done	None	None	Appointment letter, site handover minutes, site meeting minutes	TECH
25	To develop detailed designs for construction of 7.26 km at Xihosana Ring Road by 30 June 2022	NEW INDICATOR	Detailed designs for construction of 7.26 km at Xihosana Ring Road developed by 30 June 2022	Xihosana ring road	Own Funding	R 1 000 000,00	01/07/2021	30/06/2022	Appointment of the Engineer and Development of the preliminary design's reports	Target achieved	Engineer appointed and Preliminary design's reports developed	None	None	Appointment of the Engineer, preliminary design reports, detailed design report	TECH
26	To develop detailed designs for construction of 8.7 km at Josefa Ring Road by 30 June 2022	NEW INDICATOR	Detailed designs for construction 8.7 at Josefa Ring Road developed by 30 June 2022	Josefa ring road	Own Funding	R 1 000 000,00	01/07/2021	30/06/2022	Appointment of the Engineer and Development of the	Target achieved	Engineer appointed and Preliminary design's reports	None	None	Q-1 Appointment of the Engineer Q-2 preliminary design reports,	TECH

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
									preliminary design's reports		developed			Q-3 detailed design report	
27	To develop detailed designs for construction of 2.5 km at Phaphazela Ring Road by 30 June 2022	NEW INDICATOR	Detailed designs for construction of 2.5 at Phaphazela Ring Road developed by 30 June 2022	Phaphazela road 2.5 km	Own Funding	1 000 000,00	01/07/2021	30/06/2022	Appointment of the Engineer and Development of the preliminary design's reports	Target achieved	Engineer appointed and Preliminary design's reports developed	None	None	Appointment of the Engineer, preliminary design reports, detailed design report	
28	To develop detailed designs for construction of 2.5 at Oliphantshoek Ring Road by 30 June 2022	NEW INDICATOR	Detailed designs for construction of 2.5 at Oliphantshoek Ring Road developed by 30 June 2022	Oliphantshoek road 2.5 km	Own Funding	1 000 000,00	01/07/2021	30/06/2022	Appointment of the Engineer and Development of the preliminary design's reports	Target achieved	Engineer appointed and Preliminary design's reports developed	None	None	Appointment of the Engineer, preliminary design reports, detailed design reports	
29	To develop detailed designs for construction of 2.5 Altein Road by 30 June 2022	NEW INDICATOR	Detailed designs for construction of 2.5 Altein Road developed by 30 June 2022	Altein road 2.5 km	Own Funding	1 000 000,00	01/07/2021	30/06/2022	Appointment of the Engineer and Development of the preliminary design's reports	Target achieved	Engineer appointed and Preliminary design's reports developed	None	None	Appointment of the Engineer, preliminary design reports, detailed design reports	

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
30	To develop detailed designs for construction of 2.5 km at Magomani Road by 30 June 2022	NEW INDICATOR	Detailed designs for construction of 2.5 km Magomani Road developed by 30 June 2022	Magomani road 2.5 km	Own Funding	1 000 000,00	01/07/2021	30/06/2022	Appointment of the Engineer and Development of the preliminary design's reports	Target achieved	Engineer appointed and Preliminary design's reports developed	None	None	Appointment of the Engineer, preliminary design reports, detailed design reports	TECH
31	To Construct Bus Terminals for long and short distances at Malamulele by 30 June 2022	NEW INDICATOR	Bus Terminals for long and short distances constructed at Malamulele by 30 June 2022	construction of bus terminals	Own Funding	R 2 000 000,00	01/07/2021	30/06/2022	Paving the area and Building the tickets house and shelters and benches	Target achieved	Area paved and The tickets house and shelters and benches built	None	None	Site meeting minutes and practical and completion certificates	TECH
32	To upgrade 3.7 km Sibudi to Vyeboom road by 30 June 2022	NEW INDICATOR	3.7 km Sibudi to Vyeboom road upgraded by 30 June 2022	Construction of Sibudi to vyeboom road	Own Funding	R 7 000 000,00	01/07/2021	30/06/2022	Stabilising the base for 3.7 km and Paving and kerbing 3.7km	Target achieved	Stabilising the base for 3.7 km and Paving and kerbing 3.7km done	None	None	Site meeting minutes and practical and completion certificates	TECH
33	To upgrade 2.6 km internal street at Malamulele D extension 3 by 30 June 2022	NEW INDICATOR	2.6 km internal street upgraded at Malamulele D extension 3 by 30 June 2022	Upgrading of 1.9 km Street Malamulele D Extension 3	MiG	R 5 000 000,00	01/07/2021	30/06/2022	Appointment of the contractor and site handover and Massive earthworks for 2.6 km	Target achieved	Contractor appointed and Site handed over, Massive earthworks for 2.6 km done	None	None	Appointment letter, site handover minutes, site meeting minutes	TECH

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
34	To open and widen 5.6 km street in Malamulele Business park by 30 June 2022	NEW INDICATOR	5.6 km street opened and widened in Malamulele Business Park by 30 June 2022	Opening and Widening of Malamulele Business Park Streets	MiG	R 12 000 000,00	01/07/2021	30/06/2022	Appointment of the contractor and site handover and Massive earthworks for 3 km	Target achieved	Contractor appointed and Site handed over, Massive earthworks for 3 km done	None	None	Appointment letter, site handover minutes, site meeting minutes	TECH
35	To construct traffic circle at Malamulele by 30 June 2022	NEW INDICATOR	Traffic circle constructed at Malamulele by 30 June 2022	Construction of traffic circle Malamulele	Own funding	R 5 000 000,00	01/07/2021	30/06/2022	Appointment of the contractor and site handover and Massive earthworks and relocation of services	Target not achieved	Processes for appointment of contractor finalized and appointment letter issued to the contractor and the contractor declined.	The contractor declined the appointment	Project to be re-advertised	Appointment letter, site handover minutes, site meeting minutes and practical and completion certificates	TECH
36	To rehabilitate Vuwani Internal 6.9 km Streets by 30 June 2022	NEW INDICATOR	Vuwani Internal rehabilitated Streets by 30 June 2022	Rehabilitation of Vuwani Internal streets	Own Funding	R 10 000 000,00	01/07/2021	30/06/2022	Appointment of the contractor and site handover and Massive earthworks for 3 km	Target achieved	Contractor appointed and Site handed over, Massive earthworks for 3 km done	None	None	Appointment letter, site handover minutes, site meeting minutes	TECH
37	To construct Speed humps on newly constructed roads by 30 June 2022	NEW INDICATOR	Speed Humps on newly constructed roads by 30 June 2022	Construction of speed humps on newly constructed roads	Own Funding	R 400 000,00	01/07/2021	30/06/2022	N/A	N/A	N/A	N/A	N/A	Appointment letter, site handover minutes and practical and completion certificates	TECH

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
38	To rehabilitate 5 km Malamulele Internal Streets by 30 June 2022	NEW INDICATOR	5 km Malamulele Internal Streets Rehabilitated by 30 June 2022	Rehabilitation of Malamulele Internal streets	Own Funding	R 7 000 000,00	01/07/2021	30/06/2022	Development of specification and submitted to SCM for advert and Advertising and appointment of the service provider	Target achieved	Specification developed and submitted to SCM, Advertising and appointment of the service provider done	None	None	Specification, advert, appointment letter, site handover minutes, site meeting minutes and practical and completion certificates	TECH
39	To Construct Low Level Bridges at Ward 27,26,25,24,23,22 & 21 by 30 June 2022	NEW INDICATOR	Low Level Bridges Constructed at Ward 27,26,25,24,23,22 & 21 by 30 June 2022	Construction of Low-Level Bridges	Own Funding	R 4 500 000,00	01/07/2021	30/06/2022	Development of specification and appointment of contractor from the pool and Site handover and establishment, preparation of the base the culvert	Target achieved	Specification developed and Contractor appointed, Site handed over and established, preparation of the base the culvert done	None	None	Specification, appointment letter, site handover minutes and completion certificate	TECH
40	To construct Xigalo Land fill Site Phase 2 by 30 June 2022	NEW INDICATOR	Xigalo Land fill Site Phase 2	Construction of Xigalo	Own	R 5 000 000,00	01/07/2021	30/06/2022	Massive earthworks on the cell,	Target achieved	Massive earthworks on the cell,	None	None	Site meeting minutes and practical and	TECH

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			constructed by 30 June 2022	Land Fill Site Phase 2	MiG	R15 834 615.99			latched Dam and the road and Massive earthworks on the cell and latched Dam		latched Dam and the road and Massive earthworks on the cell and latched Dam done			completion certificates	
41	To construct traffic and licensing stations at Hlanganani and Saselamani by 30 June 2022	NEW INDICATOR	Traffic and licensing stations constructed at Hlanganani and Saselamani by 30 June 2022	Construction of testing station at Hlanganani and Saselamani	Own Funding	R 1 000 000,00	01/07/2021	30/06/2022	Appointment of the Engineer and Development of the preliminary design's reports	Target achieved	Engineer appointed and Preliminary design's reports developed	None	None	Appointment of the Engineer, preliminary design reports, detailed design reports, appointment letter of the contractor and site handover minutes	TECH
42	To construct traffic and licensing admin block stations at Vuwani by 30 June 2022	NEW INDICATOR	Traffic and licensing admin block constructed at Vuwani by 30 June 2022	construction of vuwani traffic and licensing admin block	Own Funding	R 500 000,00	01/07/2021	30/06/2022	Appointment of the Engineer and Development of the preliminary design's reports	Target achieved	Engineer appointed and Preliminary design's reports developed	None	None	Appointment of the Engineer, preliminary design reports, detailed design reports,	TECH
43	To Construct stray animals pound station at Saselamani and Hlanganani by 30 June 2022	NEW INDICATOR	Stray animals pound station constructed at Saselamani and Hlanganani by 30 June 2022	Construction of stray animal's pound station Saselamani and Hlanganani	Own Funding	R 40 000 000,00	01/07/2021	30/06/2022	Development of the specification and submit to SCM for advert and Advertising	Target achieved	Specification developed and submitted to SCM, Advertising and	None	None	Specification, advert, appointment letter site handover minutes and practical and	TECH

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
									g and appointment		appointment done			completion certificates	
44	To construct Municipal Office Building at Malamulele by 30 June 2022	NEW INDICATOR	Municipal Office Building constructed at Malamulele by 30 June 2022	Construction of Municipal Office Building at Malamulele (new)	Own Funding	R 30 000 000,00	01/07/2021	30/06/2022	Brickwork of the second floor, plumbing and electrical work, mechanical work	Target achieved	Brickwork of the second floor, plumbing and electrical work, mechanical work done	None	None	Site meeting minutes	TECH
45	To construct pavement at Malamulele Information Centre by 30 June 2022	NEW INDICATOR	Construction of pavement at Malamulele Information Centre by 30 June 2022	Paving of the Malamulele Information Centre	Own Funding	R 1 200 000,00	01/07/2021	30/06/2022	Development of the specification and submit to scm for advert and Advertise and appointment of the contractor	Target achieved	Specification developed and submitted to SCM, Advertise and appointment of the contractor done			Q-1 Specification, advert, appointment letter of the contractor, site handover of the contractor, site meeting minutes practical and completion certificates	TECH
46	To construct pavement at Malamulele Community Hall by 30 June 2022	NEW INDICATOR	Construction of pavement at Malamulele Community Hall by 30 June 2022	01/07/2021	30/06/2022	R 1 000 000,00	01/07/2021	30/06/2022	N/A	N/A	N/A	N/A	N/A	Q-1 Specification, advert, Q-2 appointment letter of the contractor, Q-3 site handover of the minutes, Progress report Q-4 Progress report and Completion Certificate	

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
47	To construct 38 Market Stalls at Vuwani by 30 June 2022	NEW INDICATOR	38 Market Stalls constructed at Vuwani by 30 June 2022	Construction of Vuwani Market Stalls	Own Funding	R 2 000 000,00	01/07/2021	30/06/2022	Brickwork to roof level	Target achieved	Brickwork to roof level done	None	None	Q-1- Q-2 Site meeting minute, Q-3 practical and completion certificates	TECH
48	To construct Pound Stations for Vehicles at Malamulele by 30 June 2022	NEW INDICATOR	Pound Stations for Vehicles constructed at Malamulele by 30 June 2022	Construction of Pound Stations for Vehicles at Malamulele	Own Funding	R 150 000,00	01/07/2021	30/06/2022	Development of the specification and submit to SCM for advert and Advertising and appointment of the contractor	Target achieved	Specification developed and submitted to SCM, Advertising and appointment of the contractor done	None	None	Q-1 Specification, Q-2 advert and appointment letter Q-3 site handover minutes and practical Q-4 completion certificates	TECH
49	To develop the detailed design and construct sub-offices traffic/DLTC and VTS at Hlanganani and Saselemani by 30 June 2022	NEW INDICATOR	Detailed designs developed and construction of Sub-offices traffic/DLTC and VTS constructed at Hlanganani and Saselemani by 30 June 2022	Construction of sub-offices traffic/DLTC and VTS at Hlanganani and Saselemani	Own Funding	R 1 000 000,00	01/07/2021	30/06/2022	Appointment of the engineer and Development of the preliminary design's reports	Target achieved	Engineer appointed and Preliminary design's reports developed	None	None	Q-1 Appointment of the Engineer, Q-2 preliminary design reports Q-3 detailed design reports,	TECH

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
50	To upgrade Malamulele Traffic Station by 30 June 2022	NEW INDICATOR	Malamulele Traffic Station upgraded by 30 June 2022	Upgrade of Malamulele Traffic Station	Own Funding	R 1 500 000,00	01/07/2021	30/06/2022	Construction of the guard house, completion of the building work, installation of carports and external work, fencing	Target achieved	Construction of the guard house, completion of the building work, installation of carports and external work, fencing done	None	None	Q-1 practical and completion certificates	TECH
51	To Construct stray animals pound station at Saselamani and Hlanganani by 30 June 2022	NEW INDICATOR	Stray animals pound station constructed at Saselamani and Hlanganani by 30 June 2022	Construction of stray animal's pound station Saselamani and Hlanganani	OWN FUNDING	R 500 000 000,00	01/07/2021	30/06/2022	N/A	N/A	N/A	N/A	N/A	Q-1 Specification & Appointment letter Q-2 Site hand over minutes Progress report Q-3 Completion Certificate	TECH
52	To develop detailed designs for construction of Agricultural Shared Services by 30 June 2022	NEW INDICATOR	Detailed designs developed for Agricultural Shared Services by 30 June 2022	Planning of Construction of Agricultural Shared Services	OWN FUNDING	R 500 000,00	01/07/2021	30/06/2022	N/A	N/A	N/A	N/A	N/A	Q-3 Appointment of the Engineer Q-4 preliminary design reports and detailed design report	TECH
53	To Construct a Palisade Fence at Vuwani Traffic Station by 30 June 2022	NEW INDICATOR	Palisade Fence constructed at Vuwani Traffic Station by 30 June 2022	Construction of Palisade Fence at Vuwani Traffic Station	OWN FUNDING	R 1 000 000,00	01/07/2021	30/06/2022	N/A	N/A	N/A	N/A	N/A	Q-1 Specification and proof of submission Q-2 Appointment Letter Q-3 Site Hand over Minutes q-4 Completion Certificate	TECH

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
54	To develop Infrastructure Master Plan by 30 June 2022	NEW INDICATOR	Infrastructure Master Plan developed by 30 June 2022	Infrastructure Master Plan	Own Funding	R 2 000 000,00	01/07/2021	30/06/2022	N/A	N/A	N/A	N/A	N/A	Q-1 Appointment of the Engineer, Q-2- Preliminary design reports, Q-3 detailed design reports,	TECH
55	To upgrade Bungeni Stadium by 30 June 2022	NEW INDICATOR	Bungeni Stadium upgraded by 30 June 2022	Upgrading of Bungeni stadium	Own Funding	R 1 000 000,00	01/07/2021	30/06/2022	Appointment of the engineer and Development of the preliminary design's reports	Target achieved	Engineer appointed and Preliminary design's reports developed	None	None	Q-1 Appointment of the Engineer, Q-2 Preliminary design reports, Q-2 detailed design reports,	TECH
56	To construct Davhana Stadium by 30 June 2022	NEW INDICATOR	Davhana Stadium constructed by 30 June 2022	Construction of Davhana Stadium	Own Funding	R 9 000 000,00	01/07/2021	30/06/2022	Construction of pavilion	Target achieved	Construction of pavilion done	None	None	Site meeting minutes and practical completion	TECH
57	To upgrade Malamulele Stadium by 30 June 2022	NEW INDICATOR	Malamulele Stadium upgraded by 30 June 2022	Upgrading of Malamulele Stadium	Own Funding	7 000 000,00	01/07/2021	30/06/2022	Construction of pavilion and Swimming , athletics tracks	Target achieved	Construction of pavilion and Swimming, athletics tracks done	None	None	Site meeting minutes, practical completion certificates	TECH
					MiG	5 000 000,00									

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
58	To upgrade Vuwani Sports Centre by 30 June 2022	NEW INDICATOR	Vuwani Sports Center upgraded by 30 June 2022	Upgrading of Vuwani Sports Centre	Own Funding	R 1 000 000,00	01/07/2021	30/06/2022	Appointment of the engineer Development of the preliminary design report	Target achieved	Appointed and Preliminary design's reports developed	None	None	Appointment letter, preliminary and detailed design reports	TECH
DEVELOPMENT OBJECTIVE: PROMOTE COMMUNITY WELL-BEING AND ENVIRONMENTAL WELFARE															
59	To host Environmental education and Cleaning Programmes (Good green deed Champaign) by 30 June 2022	NEW INDICATOR	Environmental education and Cleaning Programmes (Good green deed Champaign) done by June 2022	Environmental education and Cleaning Programmes (Good green deed Champaign)	Own Funding	R 1 000 000,00	01/07/2021	01/06/2022	06 environmental education and cleaning programmes	Target achieved	06 Environmental Education and cleaning programme hosted	None	None	Invite, Report, Attendance Register and Pictures	COMM
60	To Purchase of Refuse Bins and Bulk Containers by 30 June 2022	NEW INDICATOR	Refuse Bins and Bulk Containers Purchased by June 2022	Purchase of Refuse Bins and Bulk Containers	OWN FUNDING	R 1 500 000,00	01/07/2021	01/06/2022	Development of specification and Advertisement and appointment	Target Achieved	Development of specification and Advertisement and appointment done	None	None	Q1-Specification Q-2 advert and appointment letter Q-3 Delivery note	COMM
61	Number of Arrive Alive Awareness campaigns conducted by 30 June 2022	NEW INDICATOR	2 of Arrive Alive Awareness campaigns conducted by 30 June 2022	Arrive Alive awareness campaigns	Own Funding	R 150 000,00	01/07/2021	01/06/2022	01 Arrive alive awareness campaigns	Target achieved	1 Arrive Alive Awareness campaigns conducted	None	None	Q-1& Q-4 Invite, Report, Attendance Register and Pictures	COMM

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62	Number of transport council conducted by 30 June 2022	NEW INDICATOR	4 of transport council will be conducted by 30 June 2022	Transport Council	Own funding	R40 000,00	01/07/2022	01/06/2022	2. Transport council to be conducted	Target Achieved	2 Transport council to be conducted	None	None	Q-1& Q-4 Invite, Report, Attendance Register and Pictures	COMM
63	To purchase Firearms by 30 June 2022	NEW INDICATOR	Purchase firearms by 30 June 2022	Purchasing of Firearms	Own Funding	R 1 700 000,00	01/07/2021	30/06/2022	Development of Specification and Advertisement & Appointment	Target not achieved	Development of Specification and Advertisement & Appointment not done	Delays with the submission of the request for appointment of Bid Specification Committee by the department	The department to submit the request for the Municipal Manager to appoint the Bid Specification Committee to develop the Specification and submit to SCM for the appointment of service provider to purchase firearms	Q-1 Specification Q-2 Advert & Appointment letter Q-3 Delivery note	COMM
64	To purchase new Uniform for new appointed traffic officers by 30 June 2022	NEW INDICATOR	New uniforms purchased for new appointed traffic	Purchasing of new Uniform for	Own Funding	R 1 700 000,00	01/07/2021	01/06/2022	Development of Specification and Advertisement	Target achieved	Development of Specification and Advertisement	None	None	Q-1 Specification Q-2 Advert & Appointment letter Q-3 Delivery note	COMM

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
			officers by 30 June 2021	new employees					ment & appointment		ement & appointment done				
65	To Establish Malamulele & Vuwani Park by 30 June 2022	NEW INDICATOR	Malamulele and Vuwani Park Established by 30 June 2022	Establishment of Malamulele Park and Vuwani	Own Funding	R 2 000 000,00	01/07/2021	01/06/2022	Development of Specification and Advertisement & appointment	Target achieved	Development of Specification and Advertisement & appointment	None	None	Q-1 Specification Q-2 Advert & Appointment letter	COMM
66	% application for learner's driver permit attended to by 30 June 2022 (Number of learner's driver permit application received by number of learner's driver's permit application attended)	NEW INDICATOR	100 % learner's driver permit application attended to by 30 June 2022 (Number of learner's drivers' permit application received by number of learner's application attended)	Learners Drivers Permit	Operation Income	OPEX	01/07/2021	30/06/2022	100% learner's driver permit application attended to	Target Achieved	100% of driver license application attended to (2699 learner's driver permit application received and attended to)	None	None	Q1-Q4 Register and report	COMM
67	% application for learner's driver licences attended to by 30 June 2022 (Number of learner's driver licences application received by number of learner's driver's application attended)	NEW INDICATOR	100 % driver licences application attended to by 30 June 2022 (Number of learner's driver licences application received by number of learner's driver's application attended)	Drivers Licences	Operation Income	OPEX	01/07/2019	30/06/2020	100% driver licence application attended	Target Achieved	100% of driver license application attended to (2614 driver licence applications received and	None	None	Q1-Q4 Register and report	COMM

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
											attended to)				
68	% application for motor vehicles attended to by 30 June 2022 (Number of motor vehicles application received by number of motor vehicles application attended)	NEW INDICATOR	100 % motor vehicles attended to by 30 June 2022(Number of motor vehicles application received by number of motor vehicles application attended)	Motor Vehicles testing	Operation Income	OPEX	01/07/2019	30/06/2020	100% motor vehicles tested	Target Achieved	100% of motor vehicle application attended to (81 motor vehicle applications received and attended to)	None	None	Q1-Q4 Register and report	COMM

LOCAL ECONOMIC DEVELOPMENT

NO.	KEY INDICATORS/MEASURABLE OBJECTIVE	PERFORMANCE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
DEVELOPMENT OBJECTIVE: INTEGRATED LOCAL ECONOMY																
69	To Support 20 Cooperatives at Four Municipal Nodal Points with equipment by 30 June 2022		NEW INDICATOR	20 Cooperatives at Four Municipal Nodal Points supported with equipment by 30 June 2022	Cooperative support	Own Funding	R 600 000	01/07/2021	01/06/2022	List of the identified cooperative to be supported and Conduct needs assessment	Target achieved	List of the identified cooperative to be supported and Conduct needs assessment done	None	None	Q-1 list of identified cooperatives to be supported Q-2 Needs assessment Q-3 Specifications and appointment letter Q-4 Delivery note	P&D/OMM
70	Number of Libra Campaign conducted at Hlanganani and Saselemani by 30 June 2022		NEW INDICATOR	2 Libra Campaign conducted at Hlanganani and Saselemani by 30 June 2022	LIBRA Campaign	Own Funding	R 100 000	01/07/2021	01/06/2022	Conduct Libra campaign	Target achieved	Libra Campaign conducted	None	None	Q-1 Invite and attendance register Q-2 Invite and attendance register	P&D
71	To coordinate and host Collins Chabane Business EXPO by 30 June 2022		NEW INDICATOR	Collins Chabane Business EXPO coordinated and hosted by 30 June 2022	Collins Chabane Business EXPO	Own Funding	R 500 000	01/07/2021	01/06/2022	Organise business expo	Target Not achieved	Business expo not Organised Procurement process are in progress for the appointment of service provider to purchase equipment's for utilization in the	Delays in supply chain with procurement process for the appointment of service provider to purchase equipment's for utilization in the procured stalls	SCM to finalized procurement processes and appointment the service provider and the department to host business expo in	Q-2 Invite and attendance register	P&D

NO.	KEY INDICATORS/MEASURABLE OBJECTIVE	PERFORMANCE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
												procured stalls		the third quarter		
72	Number of new business registration by 30 June 2022		NEW INDICATOR	Register 100 new business by 30 June 2022	Business registration	Own Funding	OPEX	01/07/2021	01/06/2022	50 Business registered	Target Not achieved	50 Businesses not registered	There is a moratorium on business registration due covid 19 from department of small businesses	To resumes business registration once the moratorium has been lifted	Q1-Q4 Business certificates	P&D
73	Number of LED Forums to be held by 30 June 22		NEW INDICATOR	Conduct four LED Forums	LED Forums	Own Funding	OPEX	01/07/2021	01/06/2022	1 LED forum organized	Target achieved	1 LED forum organized	None	None	Q1-Q4 Invite and attendance register	P&D

MUNICIPAL FINANCE MANAGEMENT AND VIABILITY

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
DEVELOPMENT OBJECTIVE: SOUND FINANCIAL MANAGEMENT AND VIABILITY															
74	To purchase Road Technical Service & Machinery Plant by 30 June 2022	NEW INDICATOR	Road Technical Service & Machinery Plant purchased by 30 June 2022	Road Tech Service Plant & Machinery	OWN FUNDING	R 2 500 000,00	01/07 /2021	01/06/20 22	Development of Specifications and Advertisement and Appointment of service provider and purchase of Road Technical Service & Machinery Plant	Target NOT achieved	Terms of reference developed <u>Outstanding:</u> Advert, Appointment letter and delivery	Late submission of terms of reference by the end-user Department	SCM to send comm unique to end user department to remind them to adhere to SDBIP & Procurement Plan	Q1-Terms of reference and Advert Q2- Appointment letter and Delivery note	B&T
75	To purchase new equipment by 30 June 2022	NEW INDICATOR	New equipment purchased by 30 June 2022	Purchasing of new Equipment	Own Funding	R 5 650 000,00	01/07 /2021	01/06/20 22	Development of Specifications and Advertisement and Appointment of service provider and purchase of new equipment	Target NOT achieved	Terms of reference developed Advert issued, <u>Outstanding:</u> Appointment letter and delivery	Late submission of terms of reference by the end-user Department	SCM to send comm unique to end user department to remind them to adhere to SDBIP	Q1-Terms of reference and Advert Q2- Appointment letter and Delivery note	B&T

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
													& Procurement Plan		
76	To update the GRAP Asset Management Register by 30 June 2022	NEW INDICATOR	GRAP Asset Management Register updated by 30 June 2022	GRAP Asset Management Register	Own Funding	R 2 000 000,00	01/07/2021	01/06/2022	Update monthly new asset acquisitions,	Target Achieved	New monthly assests acquisition updated	None	None	Q1-Q4 Updated Asset Register	B&T
77	% Revenue collected by 30 June 2022	NEW INDICATOR	100% Revenue collected by 30 June 2022	Revenue Management	Operation Income	OPEX	01/07/2021	01/06/2022	100% Mid-Year Projected Revenue collected	Target Not achieved	30% Projected Revenue collected R 5 666 000 of Projected amount of R 18 742 000 collected.	Lack of leverage to enforce payments to customers and all customers not receiving statements due inefficient post office	To appoint temporarily employees to physically deliver the statements to customers, continuous awareness campaigns to customers through radio, public meetings and door to door and the pursue	Q1-Q4 Financial Report	B&T/OM

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
													to be electricity distributors which will add more leverage to the municipality		
78	% Capital budget spent by 30 June 2022	NEW INDICATOR	100% Capital budget spent by 30 June 2022	Capital Budget	Operation Income	OPEX	01/07/2021	01/06/2022	100% Quarterly Projected Capital Budget Spent	Target achieved	116% Projected Capital Budget Spent (R 155 908 000 of R 133 654 000 (Own Funded Projects and Grants Projects.	None	None	Q1-Q4 Financial Report	B&T/OM
79	% advertised tenders adjudicated within legislative timeframe by 30 June 2022	NEW INDICATOR	100% advertised tenders adjudicated within legislative timeframe by 30 June 2022	SCM	Operation Income	OPEX	01/07/2021	01/06/2022	100% advertised tenders adjudicated within legislative timeframe	Target achieved.	Advertised tenders adjudicated within legislative timeframe at 100%	None	None	Q1-Q4 Tender Register and Report	B&T/OM
80	To develop Quarterly Financial Statement and Submit to Municipal Manager by 30 June 2022	NEW INDICATOR	Quarterly Financial Statement developed and Submitted to Municipal Manager by 30 June 2022	Quarterly Financial Statement	Operation Income	OPEX	01/07/2021	01/06/2022	1 Quarterly Financial Statement	Target not achieved	Q1 Financial Statements not developed	2020/21 Audit underway and audit adjustment made on the	To develop the interim financial	Q1-Q4: Quarterly Financial Statement	B&T

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
												closing balances.	statements.		
81	To submit the Annual Financial Statement to AGSA, Treasuries and COGHSTA by 31 August 2022	NEW INDICATOR	AFS to AGSA, Treasuries and COGHSTA by 31/08/2022	AFS	Operation Income	OPEX	01/07/2021	01/06/2022	AFS submitted	Target achieved	Annual Financial Statement submitted.	None	None	Q1: AFS and Acknowledgements of Submission	B&T/OM
82	To adjust the budget and submit to Council for approval by 28 February 2022	NEW INDICATOR	Budget adjustment and approved by Council by 28 February 2022	Budget adjustment	Operation Income	OPEX	01/07/2021	01/06/2022	N/A	N/A	N/A	N/A	N/A	Q3: Adjusted budget & Council Resolution	B&T/OM
83	To submit 22/23 draft budget to Council by 31 March 2022	NEW INDICATOR	22/23 Draft Budget Submitted to Council by 31 March 2022	Budget development	Operation Income	OPEX	01/07/2021	01/06/2022	N/A	N/A	N/A	N/A	N/A	Q3: Draft Budget and Council Resolution	B&T/OM
84	To submit 20/21 Final budget by 31 May 2022	NEW INDICATOR	22/23 Final Budget Submitted to Council by 31 May 2022	Budget development	Operation Income	OPEX	01/07/2021	01/06/2022	N/A	N/A	N/A	N/A	N/A	Q4: Final Budget & Council Resolution	B&T/OM
85	Number of section 52 report submitted to Council within 30 days after the end of the quarter by 30 June 2022	NEW INDICATOR	4 section 52 report submitted to Council within 30 days after the end of the quarter by 30 June 2022	Section 52	Operation Income	OPEX	01/07/2021	01/06/2022	2 section 52 report submitted to Council within 30 days after the end of the quarter	Target achieved.	2 section 52 report submitted to Council within 30 days after the end of the quarter	None	None	Q1-Q4 Section 52 Reports Submitted in & Council Resolutions	B&T/OM
86	Number of section 71 report submitted to Mayor & Provincial Treasury within 10 days after the end of the Month by 30 June 2022	NEW INDICATOR	12 section 71 report submitted Mayor & Provincial Treasury within 10 days after the end of the Month by 30 June 2022	Section 71	Operation Income	OPEX	01/07/2021	01/06/2022	6 section 71 report submitted Mayor & Provincial Treasury within 10 days after the end of the Month	Target achieved.	6 Section 71 report submitted Mayor & Provincial Treasury within 10 days after the end of the Month.	None	None	Q1-Q4 71 Reports and Acknowledgement of Receipts	B&T/OM

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
87	To compile section 72 report and submit to the Mayor and Treasuries by 31 January 2022	NEW INDICATOR	Section 72 compiled section 72 report and submit to the Mayor and Treasuries by 31 January 2022	Section 72 reporting	Operation Income	OPEX	01/07/2021	01/06/2022	N/A	N/A	N/A	N/A	N/A	Section 72 report and Acknowledgement of Receipts	B&T/OM

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
DEVELOPMENT OBJECTIVE: IMPROVED GOVERNANCE AND ADMINISTRATION															
88	To implement IT Disaster Recovery and backup solution by 30 June 2022	NEW INDICATOR	IT Disaster Recovery and backup solution by implemented 30 June 2022	Implementation of IT Disaster Recovery and Backup Solution	Own Funding	R 3 000 000,00	01/07 /2021	01/06/2022	Development of Specifications and Advertisement and Appointment of the preferred Service Provider	Target not achieved	Specification developed, advertisement and appointment of service provider not done	Late appointment of BSC	BSC appointed and specification developed	Q1- Specification Q2- Advert and Appointment letter Q3-minutes of the meeting Q4- Completion certificate	CORP S
89	To implement IT Drones Programmes by 30 June 2022	NEW INDICATOR	IT Drones Programmes implemented by 30 June 2022	Implementation of IT Drones Programmes	Own Funding	R 500 000,00	01/07 /2021	01/06/2022	Development of Specifications and Advertisement and Appointment of the preferred Service Provider	Target not achieved	Specification developed, advertisement and appointment of service provider not done	Late appointment of BSC	BSC appointed and specification developed	Q1- Specification Q2- Advert and Appointment letter Q3-minutes of the meeting Q4- Completion certificate	CORP S
90	To conduct Own IT network feasibility study by 30 June 2022	NEW INDICATOR	Own IT network feasibility study conducted by 30 June 2022	IT Own Network Towers Feasibility Study	Own Funding	R 600 000,00	01/07 /2021	01/06/2022	Development of Specifications and Advertisement and Appointment of the preferred Service Provider	Target not achieved	Specification developed, advertisement and appointment of service provider not done	Late appointment of BSC	BSC appointed and specification developed	Q1- Specification Q2- Advert and Appointment letter Q3-minutes of the meeting Q4- Completion certificate	CORP S
91	To Purchase fleet by 30 June 2022 (Refuse removal bakkie, two horticulture)	NEW INDICATOR	Fleet purchased by 30 June	Purchasing of motor vehicles	Own Funding	R 3 000 000,00	01/07 /2021	01/06/2022	N/A	N/A	N/A	N/A	N/A	Q1-Terms of reference and Advert Q2-	CORP S

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
	Vehicles and one double cab licencing (bakkie)		2022(Ref use removal bakkie, two horticulture Vehicles and one double cab licencing bakkie)											Appointment letter and Delivery note	
92	To purchase new IT Licences by 30 June 2022	NEW INDICATOR	IT Licences renewed by 30 June 2022	Renewal of IT Licensing & Incremental	Own Funding	R 2 300 000,00	01/07 /2021	01/06/2022	N/A	N/A	N/A	N/A	N/A	Q3: Approved Memo invoice or Payment certificate Q4: None	CORP S
93	To Renew IT licences by 30 June 2022	NEW INDICATOR	IT licences renewed by 30 June 2022	IT Licensing Renewal	Own Funding	R 7 200 000,00	01/07 /2021	01/06/2022	N/A	N/A	N/A	N/A	N/A	Q3 Delivery Note Q4 Delivery Note	CORP S
94	To perform IT Security Vulnerability Scan by 30 June 2022	NEW INDICATOR	IT Security Vulnerability Scan performed by 30 June 2022	IT Security Vulnerability Scan	Own Funding	R 500 000,00	01/07 /2021	01/06/2022	Development of Specifications and Advertisement and Appointment of the preferred Service Provider	Target Not achieved	Specification developed, advertisement and appointment of service provider not done	Late appointment of BSC	BSC appointed and specification developed	Q1- Specification Q2- Advert and Appointment letter Q3-minutes of the meeting Q4- Completion certificate	CORP S
95	To purchase IT equipment by 30 June 2022	NEW INDICATOR	% of IT equipment purchased by 30 June	IT Acquisition of IT Equipment	Own Funding	R 4 000 000,00	01/07 /2021	01/06/2022	N/A	N/A	N/A	N/A	N/A	Q1-Q4 Delivery note / invoice	CORP S

NO.	KEY INDICATORS/MEASURABLE OBJECTIVE	PERFORMANCE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
				2022 (Number of IT equipment requested vs Number of purchased)												
96	To procure office furniture for all offices including sub-offices to be done by 30 June 2022		NEW INDICATOR	Office furniture procured by 30 June 2022	Procurement of office furniture	Own Funding	R 1 000 000,00	01/07 /2021	01/06/2022	N/A	N/A	N/A	N/A	N/A	Q1: terms of reference and advert Q2: -Q3: Appointment Letter and Report Q4: Proof of purchase/delivery note	CORP S
97	To Implement the electronic document management solution by 30 June 2022		NEW INDICATOR	Electronic document Management solution implemented by 30 June 2022	Implementation of electric document management solution linked to strong room	Own Funding	R 3 000 000,00	01/07 /2021	01/06/2022	Development of Specifications and Advertisement and Appointment of the preferred Service Provider	Target Not achieved	Specification developed, advertisement and appointment of service provider not done	Late appointment of BSC	BSC appointed and specification developed	Q1- Specification Q2- Advert and Appointment letter Q3-minutes of the meeting Q4- Completion certificate	CORP S
98	Number of communicators forum held by 30 June 2022		3 Communicator fora held	3 Communicator fora held by 30 June 2022	Communicators forum	Operational Income	OPEX	01/07 /2021	01/06/2022	1 Communicator forum	Target Achieved	1 Communicator fora held	None	None	Q1-Q4 Minutes and attendance register	CORP S
99	Number of ordinary and Special Council meetings held by 30 June 2022		4 Ordinary Council Meeting and 10 Special Council Meetings held	4 ordinary Council held and 8 Special Council meetings	Council Services	Operational Income	OPEX	01/07 /2021	01/06/2022	2 Ordinary and 4 special Council meetings	Target Achieved	2 Ordinary and 4 special Council	None	None	Q1-Q4 Council Minutes and attendance register	CORP S

NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
			by 30 June 2022								meetings held				
100	Number of ordinary EXCO meetings held by 30 June 2022	18 EXCO meetings held	12 ordinary EXCO meetings held by 30 June 2022	Council Services	Operational Income	OPEX	01/07 /2021	01/06/2022	6 ordinary EXCO meetings held	Target Achieved	6 ordinary EXCO meetings held	None	None	Q1-Q4 EXCO Minutes and attendance register	CORP S
101	Number of audit and Performance committee meetings held by 30 June 2022	NEW INDICATOR	4 audit and Performance committee meetings held by 30 June 2022	Auditing	Own Funding	R 700 000,00	01/07 /2021	01/06/2022	2 audit and Performance committee meetings held	Target Achieved	2 audit and Performance committee meetings held	None	None	Q1-Q4 attendance register and minutes	OM
102	Number of risk management committee meetings held by 30 June 2022	NEW INDICATOR	4 risk management committee meetings held by 30 June 2022	Risk management committee meetings	Own Funding	R 110 000,00	01/07 /2021	01/06/2022	2 risk management committee meetings held	Target Achieved	2 risk management committee meetings held	None	None	Q1-Q4 Minutes and attendance register	OMM
103	Number of bursary beneficiaries awarded with mayoral bursary by 30 June 2022	NEW INDICATOR	10 bursary beneficiaries awarded with mayoral bursary by 30 June 2022	Mayoral bursary	Own Funding	R 2 500 000,00	01/07 /2021	01/06/2022	Advertisement and development of bursary application form	Target Achieved	Bursary advert done and bursary application form developed	None	None	Q-2 advert and bursary application form Q-3 Confirmation letter	OMM

NO.	KEY INDICATORS/MEASURABLE OBJECTIVE	PERFORMANCE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 21/22	START DATE	END DATE	MID-YEAR TARGETS	STATUS OF ACHIEVEMENT	PROGRESS TO DATE	CHALLENGES	INTERVENTION	PORTFOLIO OF EVIDENCE	DEPT.
DEVELOPMENT OBJECTIVE: EFFECTIVE COMMUNITY PARTICIPATION																
104	To conduct the Mayor Imbizo by 30 June 2022		NEW INDICATOR	4 Mayoral Imbizo conducted by 30 June 2022	Mayoral Imbizo	Own Funding	R 2 092 000.00	01/07 /2021	01/06/2022	2 Mayoral Imbizo conducted	Target Achieved	2 Mayoral Imbizo conducted	None	None	Q1-Q4 Invitation, pictures and attendance register	OMM
105	To review and submit the IDP to Council for approval by 31 May 2022		IDP reviewed by 31 May 2022	IDP reviewed and approved by Council by 31 May 2022	IDP Review	Own Funding	OPEX	01/07 /2021	01/06/2022	Preparation of the IDP Process Plan and Needs analysis and Rep forum	Target Achieved	Preparation of the IDP Process Plan Need analysis and rep forum conducted	None	None	Q1: IDP Process Plan and Council Resolution. Q2: Attendance Registers. Q3: Draft IDP and Council Resolution. Q4: Final IDP and Council Resolution	PD/OMM
106	To conduct IDP Strategic Planning by 30 June 2022		NEW INDICATOR	IDP Strategic Planning conducted by 30 June 2022	Strategic Planning	Own Funding	R 500 000,00	01/07 /2021	01/06/2022	N/A	N/A	N/A	N/A	N/A	Q3: Invite & Attendance Registers	MM
107	To conducted IDP public Participation by 30 June 2022		NEW INDICATOR	IDP public Participation conducted by 30 June 2022	IDP Public Participation	Own Funding	R 295 360,00	01/07 /2021	01/06/2022	Conducting rep forum	Target Achieved	Rep forum conducted through Radio	None	None	Q1& Q4: Notices and Attendance Registers Q4:	MM

RECOMMENDATIONS

The following are recommended;

Let us implement corrective measures

Continue to monitor SDBIP Implementation on weekly and monthly basis

Revise the SDBIP where applicable

CONCLUSION

A total of **66** out **78** of Mid-year reported Indicators were achieved which results to **84%** of Mid-year indicators being achieved.

APPROVED BY

A handwritten signature in black ink, appearing to read 'Shilenge RR', written over a horizontal line.

SHILENGE RR

ACTING MUNICIPAL MANAGER

CHAPTER 5: MUNICIPAL MANAGER'S QUALITY CERTIFICATION

I Richard Risenga Shilenge the Acting Municipal Manager of Collins Chabane Local Municipality, hereby certify that:

The Section 72 report ending 31 December 2021 on implementation of the IDP/Budget and state of the affairs of the Municipality for the year 2021/22 is in accordance with the Municipal Finance Management Act and Regulations made under the Act.

Print Name: SHILENGE RISENGA RICHARD

Acting Municipal Manager of Collins Chabane Local Municipality (LIM345)

Signature:



Date: 25/01/2022

APPROVED BY

SHILENGE RR

ACTING MUNICIPAL MANAGER

